

# Public Document Pack



**Meeting:** EAP Prosperous Communities  
**Date:** Friday 22nd March, 2024  
**Time:** 3.00 pm  
**Venue:** Council Chamber, The Cube, George Street, Corby NN17 1QG

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## **To members of the EAP Prosperous Communities**

Councillor Matt Binley (Co-Chair), Councillor Mark Rowley (Co-Chair), Councillor Tim Allebone, Councillor Lyn Buckingham, Councillor Andy Mercer, Councillor Steven North and Councillor Malcolm Ward

Members of the Panel are invited to attend the above meeting to consider the items of business listed on the agenda.

<b>Agenda</b>			
<b>Item</b>	<b>Subject</b>	<b>Presenting Officer</b>	<b>Page no.</b>
01	Apologies for absence		
02	Minutes of the meeting held on 24th January 2024		5 - 12
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09	Close of Meeting		N/A
<p>Sanjit Sull, Monitoring Officer North Northamptonshire Council</p>  <p><b>Proper Officer</b> <b>14<sup>th</sup> March 2024</b></p>			

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## Minutes of a meeting of the EAP Prosperous Communities

At 10.00 am on Wednesday 24th January, 2024 in the Council Chamber, The Cube, George Street, Corby NN17 1QG

### Present:-

#### Members

Councillor Matt Binley (Co-Chair)  
Councillor Mark Rowley (Co-Chair)  
Councillor Tim Allebone  
Councillor Lyn Buckingham

Councillor Graham Lawman  
Councillor Andy Mercer  
Councillor Malcolm Ward

#### Officers

Jane Bethea – Director of Public Health  
Graeme Kane – Executive Director of Place and Economy  
Iain Smith – Assistant Director – Regulatory Services  
Russ Howell - Health Services Manager  
Kerry Purnell - Assistant Director Communities and Leisure  
Ali Gilbert - Director of North Place Development  
David Pope – Senior Committee Administrator

### 23 Apologies for absence

Apologies for absence were received from Cllr Elliot Prentice.

### 24 Members' Declarations of Interest

Cllr Graham Lawman declared a personal interest in Agenda Item 5.

### 25 Minutes of the meeting held on 8th November 2023

**RESOLVED** that:- The minutes of the meeting held on 8<sup>th</sup> November 2023 be approved as a correct record and signed by the Chair.

### 26 Levelling Up in North Northamptonshire Plan 2024 - Progress Report

The Panel received a report from Kerry Purnell, Assistant Director for Communities and Leisure, the purpose of which was to provide a progress update for the Levelling-up Action Plan and to consider and comment on the proposed steps for further consideration of the report.

It was reported that the Scrutiny Commission had reviewed underlying data and an associated report relating to areas highlighted as “left behind” and brought forward a

proposed plan to work towards levelling-up those areas. This work had concluded in July 2022, with the final report subsequently agreed by the Executive at its meeting on 25<sup>th</sup> August 2022. It was noted that a number of recommendations were being delivered through a series of business-as-usual (BAU) activities, with a separate governance structure around the levelling-up plan in place to ensure delivery. It was noted that where work required fell outside of BAU requirements, that activity would be directly monitored through the Levelling Up Delivery Group

Attention was drawn to the summary table of key achievements for each Levelling-Up recommendation as detailed in the report before members, which provided assurance regarding the level of work being undertaken.

Reference was made to a number of specific recommendations and key achievements, including activities of the Well Northants programme where partnership working with residents had used data and intelligence to develop neighbourhood actions groups and plans, with a number of projects delivered and ongoing. Learning from the processes undertaken to date would be embedded into methodology for future delivery models.

It was recognised that there was still work to be done around some of the original recommendations, with a list of themes detailed as followed:

- Increase engagement of businesses in Local Area Partnerships;
- To include exploration of a crowd funding platform in the new VCSE Infrastructure contract requirements;
- Funding opportunities to be explored to support a co-produced piece of work with the VCSE on what a community hub is, what works currently within North Northants or elsewhere, best practice and how to apply a community hub strategy within the context of place within North Northamptonshire;
- Further development work towards a Youth Offer for North Northamptonshire
- Complete development of a Housing Strategy;
- Embed the principles of the Well Northants programme around asset-based community development into business as usual by aligning it with the LAP work programme.

Members welcomed the report and the progress that had been made to date and asked questions and made comments in relation to the following aspects of the report:

- Significant levels of funding had been put into initiatives aimed at improving the Kingswood estate in Corby, what had worked and why was the area still considered “left behind”? Were there areas now struggling that had not received the levels of investment seen for Kingswood.
- Demographic alterations in left behind areas potentially impacting the work required
- Local Area Partnerships dedicated to specific left behind areas
- Youth work and community funding
- Use of the Members’ Empowerment Fund to fund projects
- Drug issues including county lines activities and possible influx of fentanyl use locally
- Knife crime

In response, the meeting heard that service provision gaps in left behind areas required identification to enable limited resources to be applied to them. It was reported that a systematic approach would be adopted to ensure sustainable outcomes were provided in left behind communities where initiatives were embedded and not implemented only to be withdrawn at a later date.

It was noted that there were existing health inequalities in the areas identified as left behind, with data analysis allowing the development of local area profiles that aided in identifying areas of need.

In regard to crime and violence related issues in left behind areas, it was noted that a Serious Violence Strategy was being drafted, assisted by a pot of funding from the Office of the Police, Fire and Crime Commissioner to bolster work on the ground in tackling serious violence. A further tranche of funding would become available once the strategy had been adopted, with additional information available to share to members regarding the Council's responsibilities in relation to this issue.

## **27 Communities Strategy and strategic investment into the Voluntary, Community and Social Enterprise Sector**

The Panel received a report from Kerry Purnell, Assistant Director for Communities and Leisure that introduced the Council's Communities Strategy, co-produced with representatives from across the Voluntary, Community and Social Enterprise (VCSE) sector. It was noted that the report also set out the proposed new VCSE strategic grants framework for period of three years from 1<sup>st</sup> April 2024, which replaced the previous strategic grant arrangements which the Council had inherited from the legacy authorities. The report also detailed the proposed new VCSE Infrastructure support arrangements which would be tendered and contracted for three-years from 1<sup>st</sup> September 2024.

It was heard that the report comprised a comprehensive piece of work, aligned with the Council's budget setting process for 2024/25 and being very reliant on understanding of the available funding envelope. It was noted that there had been an ambition to develop a Communities Strategy since vesting day, although there had been significant changes in terms of the strategic context the Council operated, with the strategy now able to be set to align with the Council's Corporate Plan and the Live Your Best Life Strategy.

Details of activities undertaken regarding strategy development and strategic investment considerations were provided to the meeting, that noted a review of all VCSE grants inherited from legacy authorities and continuous engagement with voluntary sector partners. An engagement session held with the VCSE sector in September 2023 was referenced and the meeting heard that there was an ambition to increase the Council's offer of support, allowing the sector to become more financially sustainable, whilst better supported in terms of writing funding bids, bringing funding into the area, leadership, training and capacity building. It was noted that investment would be better purposed through contracted obligations rather than a series of grants with the Council aiming to adopt a more consistent approach to funding.

Details of a further piece of work regarding investment into community centres was detailed, with the meeting noting that the position inherited from legacy authorities was not consistent across the Council area. Existing funding, its purpose and the locations

receiving funding had been reviewed, with staff engaged and feedback received. Whilst the value provided by community centres was acknowledged, the current model did not support all centres equally across the Council area, with a need to align support to be consistent with strategic priorities. A commitment to devolved community centre costs would be kept under review moving forward.

The meeting heard that the strategy introduced eight key themes, six of which would form a significant part of the ask the Council would make of the future providers of the VCSE Infrastructure support contract, which would be tendered for delivery. A formal tender process would take place during 2024, with investment in the sector totalling approximately £1.8m once all funding streams had been taken into account.

The Panel heard that the Council would work with stakeholders including communities and town and parish councils to ensure services were delivered in a way that was meaningful for communities with a mechanism in place regarding transfer of service delivery or asset operation should it be requested, with an identifiable transfer process and support made available.

Members asked questions and made comments in relation to:

- Devolution of service and asset operation
- Disparity of community centre operations across the Council area
- Support for funding writing bids and back-office function support being a positive step forward
- Clarification sought regarding funding sources and use of the Member Empowerment Fund
- The need for clear, consistent communications with the VCSE sector and town and parish councils
- Linking organisational funding with the Corby Lottery

## **28 North Northamptonshire Place Development**

The Panel received a report and presentation from the Director of North Place Development, Ali Gilbert that provided an overview of the development of North Northamptonshire Place through an oversight of the following developments:

- A New Sense of Place – Local Area Partnerships (LAPS)
- North Place Deliver Board Developmental thinking – ‘Looking Back - Looking Forward’.
- Support North Northamptonshire (SNN)- Voluntary Community or Social Enterprise (VCSE) Collaborative approach.

The Panel heard that the above items had been presented to the Place Delivery Board at its meeting in early January. The ownership of place development was being driven by the Council and was an initiative being embraced by the health sector, fire, police and voluntary sector. It was noted that the development was a work in progress involving a significant number of strategies and bid work for national funding was underway.

Details of partnership engagement in relation to Local Area Partnerships (LAPs) was provided to the meeting, including town and parish councils, the Office of the Police,



Fire and Crime Commissioner and health services. The meeting received an overview of emerging priorities following discussions with LAPs, with initial priorities identified in the report.

It was noted that community transport was a key consideration, with each LAP having raised the topic as a priority. Consequently, a North Northamptonshire Community Transport Forum had been convened, connecting with the Place and Economy Directorate, with one area for consideration being the needs of the population and the variation between rural and urban requirements. In addition, LAP priorities relating to engagement with youth, asset mapping of services, and reducing impact on statutory services through a collaborative focus on addressing improvements in community health and wellbeing were outlined to the meeting.

It was reported that a second round of LAP priorities had been identified that included substance misuse, access to affordable housing and rural isolation, with multiagency task and finish groups being established to address these.

It was noted that engagement with the local population and communication with community was an area for improvement, with this forming part of the remit for Community Wellbeing forums. Understanding the experiences and needs of residents and communities was necessary to enable a beneficial culture to be created, allowing internal and external investment to be obtained.

Members asked questions and made comments in relation to the following aspects of the report:

- The RADAR diagram for Place Board being hard to interpret
- The need for audio equipment and hearing accessibility equipment at venues being used for LAP meetings
- Attendees and membership recruitment model for LAPs requiring provision in future iterations
- Invitations to be recirculated for Community Wellbeing Forums

## **29 Street Trading Licensing Policy**

The Panel received a presentation from the Health Services Manager, Russ Howell in relation to the Council's Street Trading Licensing Policy which was being considered for disaggregation and revision. The meeting noted that there were a number of considerations to be made to in advance of a public consultation being undertaken on a new draft policy prior to its submission to the Council's Licensing and Appeals Committee.

It was heard that a council may resolve that Schedule 4 to the Local Government (Miscellaneous Provisions) Act 1982 shall apply to their district and, if a council so resolves, that Schedule shall come into force in their district on such day as may be specified in the resolution. The process to follow for such a resolution was detailed, with the panel noting that the Council would need to re-resolve that specific piece of legislation in adopting any revised policy.

The meeting was provided with further legislative background to the policy, noting that there were three types of trading streets, those where trading was prohibited, those in which street trading is prohibited without the consent of the Council licence, and those

in which street trading was prohibited without a licence granted by the Council. It was heard that a consent regime was more flexible and less restrictive than a licensing regime and had previously been adopted by three of the four legacy district and borough councils.

The key advantages and disadvantages of both a licensing and consent regime for street trading were outlined, with the meeting noting that there was a requirement to ensure that the policy did not conflict with other areas of legislation, especially in regard to highways. Work was underway in this regard to avoid such conflicts.

The meeting was provided with details of exemptions from street trading legislation and heard that officers would consider applications received and grant those complying with policy requirements. Where applications did not comply with policy requirements they would be determined by a Licensing and Appeals sub-committee with any appeals considered by the Magistrate's Courts.

The meeting was requested to consider the follow questions regarding any new policy:

- Did the Authority wish to continue to control street trading within the area and in what form? It was recommended that street trading continued to be controlled to ensure regulatory compliance and ensure consistency across the council area and maintain incomes streams. Members considered that continuing to control street trading was the way forward in this regard.
- Was there a desire to include the whole district to promote and encourage trade within the area and allow for flexibility, or was there a desire to only allow trading in certain designated areas to reduce impact upon local traders and the surrounding community? It was recommended that Council-wide consent be introduced, since this would allow new pitches to be designated upon demand by legitimate businesses, support new businesses to be set up and allows for ongoing change. This would make enforcement straightforward, as traders not holding consent would be committing an offence. Members considered that Council-wide consent should be adopted.
- Should street trading be prohibited in certain streets? It was recommended that street trading be prohibited on any road with a speed limit above 30mph. Applications meeting this requirement could be considered on a case-by-case basis. Members agreed with this recommendation.
- Was trading to be prohibited for certain items in certain areas e.g. "fast foods" around schools? It was recommended that Public Health colleagues be consulted on this issue to identify what data they could provide to justify any prohibition. Members agreed with the possibility of prohibiting the street trading of fast food in the vicinity of schools.
- Were street trading controls to be used to ensure consistency at events where the event meets the definition of street trading? It was heard that should trading meets the definition of 'street trading' there were no known legal routes to exempt them from application, however event organisers were expected to have control over the event, so risks should be reduced and there was a risk of complaints of over-regulation. It was recommended that events which included stalls offering products for sale, were processed as an 'event organiser consent' to prevent each stallholder having to individually apply. This would

allow the Council to promote events and encourage traders to attend, whilst maintaining some form of regulation. Members agreed with this recommendation, with a suggestion that stalls selling items clearly display the name of the stallholder and contact details.

- Should there be restrictions on times/types of trading subject to location and activity, or should each application be individually assessed on its own merits? It was recommended that applications be considered on their own merits to promote trade. Members considered that there should be time limits on trading, with a standard set of hours implemented as part of the policy.
- Was the policy to include the prohibition of the sale of certain products such as age-related products e.g. weapons, tobacco, alcohol, and prohibiting the use of single use plastics, expanded polystyrene and all products made of oxo-degradable plastic. Should this be more generic or specific? It was recommended that the policy as a minimum should prohibit the sale of products which may create enforcement difficulties such as weapons, tobacco, vapes and alcohol, although sale of alcohol could be permitted at events. Members wished to see prohibition of the sale of weapons, tobacco and vapes, but not alcohol.
- Does the Authority wish to see a clear set of principles that would be included within the street trading policy dealing with public safety, food safety, nuisance, appearance and size of units, location/numbers, environmental sustainability and contributions to the area, which would provide guidance to all as to what is acceptable? It was recommended that the policy as a minimum stipulates food safety, nuisance and appearance requirements, to protect public health and promote consistency. Members agreed with this recommendation and also made comments regarding potential littering by stallholders.

Members also made comments and asked for consideration of rogue traders, pedlars, enforcement for policy non-compliance and the precise definition of “streets” as part of the policy. Additionally, Members called for a clear, consistent policy that was simple to enforce.

### **30 Executive Forward Plan**

The Executive Forward Plan for 1<sup>st</sup> January 2024 to 30<sup>th</sup> April 2024 was noted.

A request was made to bring the Asset Acquisition Policy to a future meeting of the EAP, should it be possible to do so before it was considered by the Executive.

### **31 Forward List of Items for the EAP**

The forward list of items for the EAP was considered.

### **32 Close of Meeting**

There being no further business, the Chair thanked Members and Officers for their attendance and closed the meeting.

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Chair

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Date

The meeting closed at 12.27 pm



## Prosperous Communities Executive Advisory Panel 22<sup>nd</sup> March 2024

<b>Report Title</b>	<b>North Northamptonshire Housing Strategic Framework</b>
<b>Report Author</b>	<b>Ali Gilbert</b> ICS North Place Development Director
<b>Contributors/ Approvers</b>	<b>Evonne Coleman - Thomas</b> Assistant Director Housing

### List of Appendices

**Appendix A :** North Northamptonshire Housing Strategic Framework - the approach to development

**Appendix B :** North Northamptonshire Housing Strategic Framework Draft 8

**Appendix C :** Current examples of person journeys

### 1. Purpose of Report

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- 1.1. This report introduces the emerging draft of the North Northamptonshire Housing Strategic Framework (Draft 8). It has been co-produced with representatives from across the NNC Housing, Adult Social Care, place and economy and corporate performance directorates to this point.
- 1.2. The intention is to now bring partners and the wider workforce into the development on the back of the survey that is currently still active at the time of writing this report. Intelligence from this will be verbally briefed into the meeting if available.

### 2. Executive Summary

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- 2.1. The approach to the development of the North Northamptonshire Housing Strategy was reset by the Integrated Care System North Place Development Director in November 2023 and NNC Assistant Director of Housing.
- 2.2. The phasing of the approach to the development is outlined below.  
**Appendix A.**

- 2.3. This paper provides an overview of the current emerging North Northamptonshire Strategic Framework- Draft 8. **Appendix B.**
- 2.4. **Appendix C** demonstrates the complexity of the current person journeys in housing services.

### **3. Recommendations**

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- 3.1. It is recommended that the Executive Advisory Panel:
- a) Consider Draft 8 of the Housing Strategic Framework and provides comment and feedback on the identified strategic challenges and to recognise the development is progressing not the strategic solutions phase.

### **4. Report Background**

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- 4.1. This will be a five-year strategy for Housing, not just the bricks and mortar, but for the people and places that live in the North Northamptonshire area with a housing need.
- 4.2. It will be based on collaborative engagement and co-production with local partners, people working within the specialisms of housing, social care, and people who draw on care and support, whilst recognising people have the knowledge and experience to improve the way we deliver our services.
- 4.3. It looks at the full gamut of housing from a residence to a home, a place where you want to live your life. Considering needs and aspirations when looking at housing delivery across the North Northants Area and its individual communities.
- 4.4. The approach to the development of the North Northamptonshire Housing Strategy was reset by the Integrated Care System North Place Development Director in November 2023 and NNC Assistant Director of Housing.
- 4.5. This paper provides an overview of the approach and current emerging North Northamptonshire Strategic Framework – Draft 8
- 4.6. The phasing of the approach to the development is outlined below and in **Appendix A.**

Phase 1 Early thinking of strategy development/data review

Phase 2 Reset of strategy development – data intel. focus

Phase 3 Draft strategy high level framework development

Phase 4 Consultation and partner engagement

## Phase 5 Final strategic framework

## Phase 6 Mobilisation of Final Strategic Framework- detailed strateg

### 4.3 The work undertaken in 2023 has been taken into consideration alongside best practice strategy examples.

A core NNC group has been established to drive forward with the development and their focus has been on:

- Collectively identifying the strategic challenges , aligned with National and local priorities.
- Collectively bringing together the multiple information and intelligence data sources
- Developing the survey to bring in wider challenge and solution identification.
- Working with our residents to understand their views.

### 4.4 The work has only progressed to the challenge identification stage and the contribution of EAP members to this stage of development is most welcomed as a gauge of the positioning of the strategic framework. **Appendix B**

## **Strategic challenge headline messages**

### Finance

- NNC – Grant funded staff, schemes and services: Being an election year continued funding is not guaranteed. Therefore, exit plans would need to consider transferring staff onto NNC establishment, how to manage services where schemes and staff are not established with NNC.
- Partner Commissions – Grant funded staff, schemes and services: Being an election year continued funding is not guaranteed. Therefore, exit plans would need to consider future delivery.
- HRA/GF Budgetary structures meeting the needs of statutory and non-statutory service delivery responsibilities.
- Growing costs of temporary solutions to homelessness, hotels, B&B, nightly paid accommodation, resettlement, etc.
- Service resources not keeping up with the needs of an increasing population.

### Homelessness and Rough Sleeping

- Increasing footfall to the services
- Increased Homelessness and Rough Sleeping
- Increased level of homelessness with complex needs – Declined Mental Health, Drug and Alcohol issues, Domestic Abuse.

- Affordability of Housing and the rising costs of living.
- Temporary accommodation – provision not keeping up with increased homelessness and complex needs.

### Housing Supply

- Stock condition, quality and efficiency variable with extensive work required.
- Lack of private sector data around provision, quality and efficiency.
- Knowledge of affordable housing partners is good in terms of who they are but what they have, what their issues are, engagement and how they manage their stock is fragmented.
- Newbuild delivery is inconsistent in approach – Planning and Legal processes are fragmented and mean that consistent approaches and negotiations around S106 agreements is not available. Staffing resources in these areas are hard to keep up with due to a high turnover.
- New build Targets are not being met and Affordable housing tends to be hit hardest in periods of financial decline.

### Housing Needs and Demand

- As the population and cost of living increases, so does demand. Therefore, in general terms demand is steadily increasing throughout the Social and Affordable housing sector. This also means that the variety of specialist needs increases with growth but adding to the pressure of delivery is a growing older population which impacts on the availability of housing.
- Current supply not meeting need, including that of the growing homelessness issue.
- Private sector is unaffordable to the average income of the area; therefore, Council and Housing Association Housing becomes the default choice.
- Growing number of Private Sector Houses in multiple occupation to meet the needs of single people.
- Disparity of ownership NNC – The council has the majority of its housing stock in the Corby and Kettering areas, leaving East Northants and Wellingborough to be picked up by Housing Association Partners.

### Affordability and Quality

- Property prices increasing as the cost of living rises.

### Growth

- Increasing Population.
- Increasing Housing Register.
- Unmet targets for affordable housing.
- Growing Homelessness.

### Service Resources



- Complex set of guidance that is difficult to meander and apply and often is contradictory or open to interpretation around responsibility.
- Conflicting priorities promotes inconsistency of service delivery.
- Technology that does not support management or required delivery, particularly, but not exclusively, in the management of housing maintenance.
- Policies not matching the lives of service users, particularly in the area of managed mental health and drug and alcohol use.
- Limited funding frameworks.
- Limited place based and outcomes-based contracts and integrated commissioning.
- Staffing resources limited and pressured by inherited structures rather than organised design to meet service delivery needs.

### Community requirements

- Safe places to live.
- Misunderstood needs of children and young people that are not prioritised when considering service delivery.
- Residents not taking due care and responsibility of their homes, surroundings and community.
- Limited space due to existing and new design not considering the evolving needs of residents and modern services – lack of car parking and bin storage facilities.
- Hidden needs – lack of available and accessible data on minority groups, particularly but not exclusively the armed forces need.
- Maintaining and considering the characteristics that are positive and attractive within the diversity of communities, towns, villages, estates, etc when delivering and designing services.
- Lack of infrastructure consideration of the effects new build housing schemes. Particularly the pressure of increased need this creates on existing services such as public transport, medical services, schools and so on. This issue is increased when large development schemes suffer with delay or fiscal pressures and the programmed infrastructure doesn't meet the needs of new and nearby residents.

### **Person Journeys**

The NNC housing workforce has started to describe the operational journeys of the people referred into the housing services and **Appendix C** starts to provide some visibility of the complexity.

## **5. Next Steps**

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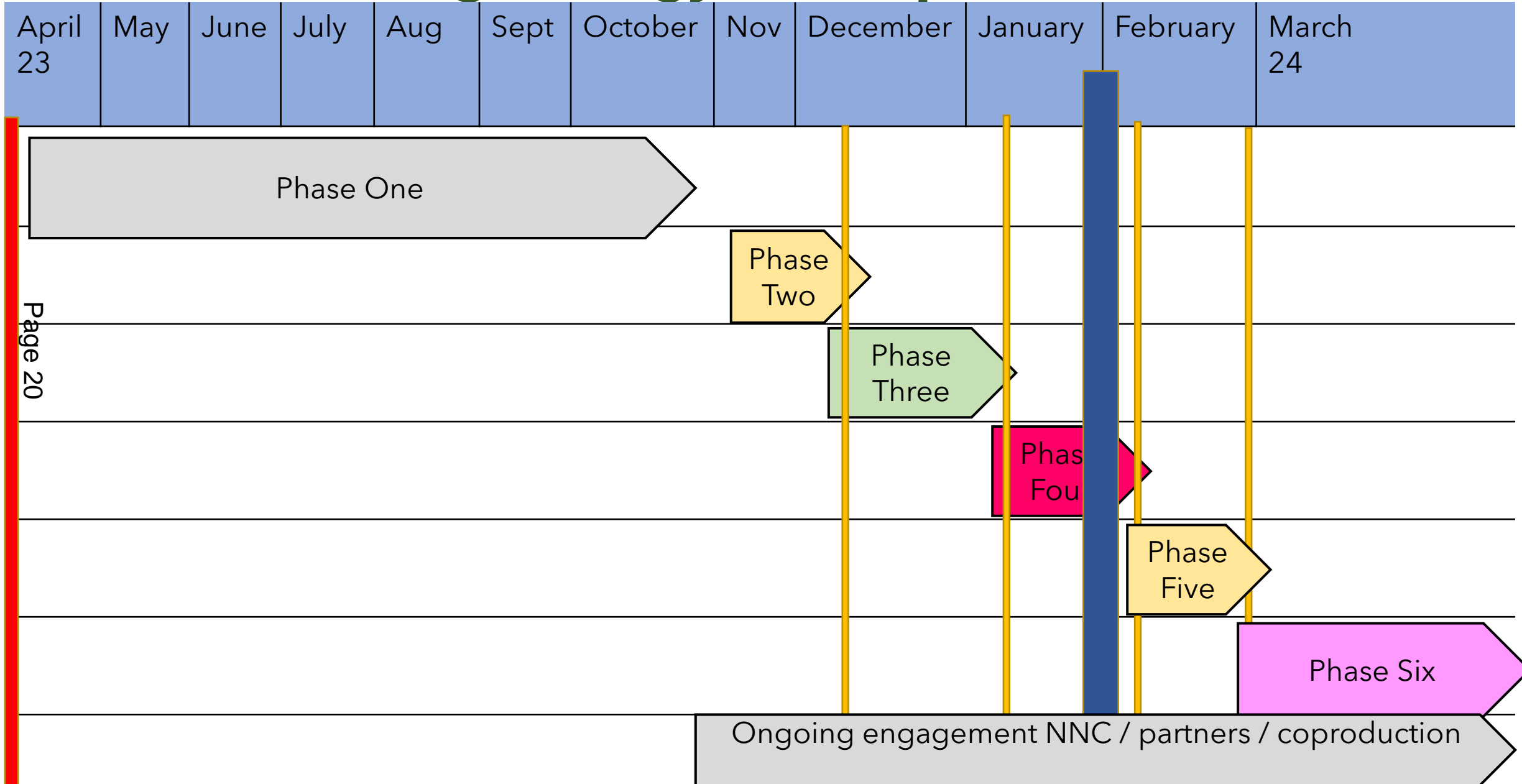
- 5.1. To continue with the development of the strategic solutions to the Strategic challenges emerging in the framework.

- 5.2. To close the survey and embed the feedback in the strategic framework.
- 5.3. To progress the housing solutions workshop planned for 20<sup>th</sup> March 2024.
- 5.4. To progress development of the strategic framework to present to the April 2024 Executive.

# North Northamptonshire Housing Strategy Development

2023 – 2026

# Housing Strategy Development



# *Phased developmental with ongoing NNC, partner and co-productive approach*

- Phase 1 Early thinking of strategy development/data review
- Phase 2 Reset of strategy development – data intel. focus
- Phase 3 Draft strategy high level framework development
- Phase 4 Consultation and partner engagement
- Phase 5 Final strategic framework
- Phase 6 Mobilisation of Final Strategic Framework- detailed strategy

# Housing Strategy Development

Nov 23	Dec	Jan 24	Feb	Mar	Apr	May	June	July	August	Sept	October
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Housing strategic framework development

Housing strategy development

Consultation

Implementation planning

Implementation

Framework for the  
North Northamptonshire  
Housing Strategic Framework 2024 –  
2029

# The Partnership Approach to achieving the best places to live

Working Draft 8

Co-produced by  
Housing, Adult Social  
Care, Public Health and  
Associated Partners

# Framework - Housing Strategy 2024 - 2029

- |     |  |                     |
|-----|--|---------------------|
| 1.  | <b>Introduction</b>  | <b>Slide 3</b>      |
| 2.  | <b>National context – fiscal and political challenges</b>          | <b>Slide 4</b>      |
| 3.  | <b>Northamptonshire Local context – population growth</b>          | <b>Slide 5</b>      |
| 4.  | <b>Governance</b>  | <b>Slides 6-9</b>   |
| 5.  | <b>Vision and Aims – Integrated Care Northamptonshire strategy</b> | <b>Slides 10-11</b> |
| 6.  | <b>North Northamptonshire context</b>                              | <b>Slides 12-13</b> |
| 7.  | <b>Case for change</b>   | <b>Slide 14</b>     |
| 8.  | <b>Challenges, Supporting Data, Solutions</b>                      | <b>Slides 15-40</b> |
| 9.  | <b>Data intelligence – Sum up</b>                                  | <b>Slide 41</b>     |
| 10. | <b>Communication results – your voices</b>                         | <b>Slides 42-44</b> |
| 11. | <b>The way we work now</b>   | <b>Slide 45</b>     |
| 12. | <b>Potential Future</b>  | <b>Slide 46</b>     |





The partnership approach

# Introduction

- ❑ This is the **five-year strategy** for Housing, not just the bricks and mortar, but for the people and places that live in the North Northamptonshire area with a housing need.
- ❑ It is based on **collaborative engagement and co-production** with local partners, people working within the specialisms of housing, social care, and people who draw on care and support, whilst recognising people have the knowledge and experience to improve the way we deliver our services.
- ❑ It looks at the **Full gamut of housing** from a residence to a home, a place where you want to live your life. Considering needs and aspirations when looking at housing delivery across the North Northants Area and its individual communities.

## The big picture

### National Context – the challenges it creates

**Political climate** - We are about to go through an **Election year**, where at the time of producing this slide deck, we do not know the results of that election. On the lead up to election years, additional finances are put on hold and for those services that rely on grant funding, they go through a period of uncertainty which has a knock-on affect to their service users, who are generally vulnerable people, very much in need of those services.

**Fiscal climate** – on emerging from Brexit and a global pandemic, the Country finds itself in a tumultuous position fiscally. This means that the **Cost of living** has increased exponentially, as the cost of priority bills such as food, rent and utilities continues to grow.

**Global events** There are several events that have an impact on the national fiscal context. The war, social immigration responsibilities for resettling people displaced by war, to name but a few. The resulting financial burdens impact local service delivery and the cost of living when imported goods are affected.

# Framework - Housing Strategy 2024 - 2029

## The local picture

### Northamptonshire Local context – population growth

**North and West Northamptonshire each saw a 13.5% increase in population between 2011 and 2021**- higher than the overall increase for the whole of England (8.6%), Making Northamptonshire one of the fastest growing areas in England. NN went from 316,900 residents in 2011 to 359,500 in 2021, which means that we have 42,600 new people in our boroughs who will need the Council's services.

**Impact on Housing** – Population growth tends to come before the services that support it, particularly for those residents that cannot afford the private sector of housing tenures. Affordable housing growth targets are not being fully met and the follow up of infrastructure on larger housing developments tends to get delayed when the fiscal climate is poor.

**Impact on Health** - The impact of poor housing and the lack of housing goes wider than the actual inhabitants (or homeless as the case may be) as conditions nurtured in unhealthy housing may spread, with costs ultimately borne by health and social care services. The Building Research Establishment (2021) estimates the cost to the NHS of treating those affected by poor housing as £1.4bn per year. The costliest issue to the NHS relates to excess cold.

**Impact on Services** – Growth tends to happen over time and has a creeping effect rather than an all at once impact and because of this services do not change with the trend. The cost of delivering services is also a major issue, not all councils are financially able to adapt and increase their services and government support is not consistently available to allow for planning for growth.

**Impact on People** – Reduction of housing means a rise in homelessness, which in turn affects both physical and mental health.

**Impact on the environment** – A poor fiscal climate affects the quality of housing delivery. The cost of delivering modern methods of construction is higher than standard methods.



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# Guidance

There are a few legislative Acts that guide and advise housing and the delivery of it, the main ones are:

- ❑ The Housing Act 1996
- ❑ Homelessness Act 2002
- ❑ Homeless Reduction Act 2017
- ❑ Social Housing Regulation 2023
- ❑ The Housing Act 2004, covers Private Sector Housing
- ❑ Localism Act 2011
- ❑ Housing and Regeneration Act 2008
- ❑ The associated Code of Guidance (*where applicable*)

### Guidance - Continued

In addition to that there are a few legislative Acts that need to be considered in partnership with delivery, they are:

- ❑ The Care Act 2014 sets a strong expectation that agencies will work together to protect children, young adults and people with care and support needs.
- ❑ The Domestic Abuse Act 2021 imposed a duty on councils to provide support to victims of domestic abuse in safe accommodation.
- ❑ The Health and Social Care Act 2012 lays the foundations to improve health outcomes by joining up NHS, social care and public health services at a local level and tackling growing health inequalities.
- ❑ National Rough Sleeper Strategy – ‘Ending Rough Sleeping for Good 2022
- ❑ [Affordable Homes Programme 2021 to 2026 - GOV.UK \(www.gov.uk\)](https://www.gov.uk/government/policies/affordable-homes-programme)

## Guidance - continued

Governance is layered and from legislation, strategies, policies and procedures are created and published, the associated documents that this strategy considers are:

- ❑ North Northamptonshire Corporate Plan 2021 guides what we do at a local level.
- ❑ Keyways Housing Allocations Scheme – designed using the National Code of Guidance for allocations and helps the Council manage and maintain the Housing Register for the allocation of available housing.
- ❑ North Northamptonshire Homeless and Rough Sleeping Strategy (currently under consultation seeking approval March 2024).
- ❑ Guidance and best practice for individuals with vulnerabilities: Considering and Supporting the Autistic Needs of Individuals in Housing - [Housing-paper-final-formatted-v2.pdf \(squarespace.com\)](https://www.squarespace.com)
- ❑ Building the right support for people with a learning disability and autistic people action plan (2022) - [Building the Right Support Action Plan - GOV.UK \(www.gov.uk\)](https://www.gov.uk)
- ❑ Integrated Care Northamptonshire Strategy: Live your best life (2023 – 2033) This strategy will also help to deliver the ambition to ensure residents of Northamptonshire have access to affordable, safe, quality accommodation and security of tenure within a collaborative approach.
- ❑ UK Refugee Resettlement Policy – August 2021 – Plays a key role in global responses to humanitarian crisis.

## Guidance - continued

Other considerations are related to housing delivery are:

- ❑ **Planning Policy** – Local Plan – adoption planned for April 2026, North Northamptonshire Strategic Plan, Scopes and Issues 2022, Highways Plans and Strategies, Gypsy and Traveler Local Plan planned adoption February 2026, Supplementary Planning Documents, Health and Wellbeing Planning Policy, Local Development Scheme 2023 – 2026.
- ❑ **Joint Core Strategy 2011-2031** – Adopted 2016, provides the strategic planning policies for the future development of the area from 2016 to 2031.
- ❑ **Cambridge, Milton Keynes, Oxford, Northampton Growth Corridor Report 2016** – a plan for unlocking growth, housing delivery and jobs.



# Integrated Care Northamptonshire Strategy

live your best life

## Shared vision

We want to work better together in Northamptonshire to create a place where people and their loved ones are active, confident and take personal responsibility to enjoy good health and wellbeing, reaching out to quality integrated support and services if and when they need help.

## Shared aims

- Improve the health and wellbeing of the population
- Reduce inequalities in health and wellbeing outcomes
- Ensure value for money
- Contribute to the economic and social wellbeing of Northamptonshire.





# Northamptonshire Integrated Care System

- ★ Improve the health and well-being of the population
- ★ Reduce inequalities in health and wellbeing outcomes

- ★ Contribute to the economic and social wellbeing of Northamptonshire
- ★ Ensure value for money

★ Access to health & social care when needed

★ Good housing in places which are clean and green

★ Opportunity to be fit & well

★ To feel safe in their homes & when out and about

★ Best start in life

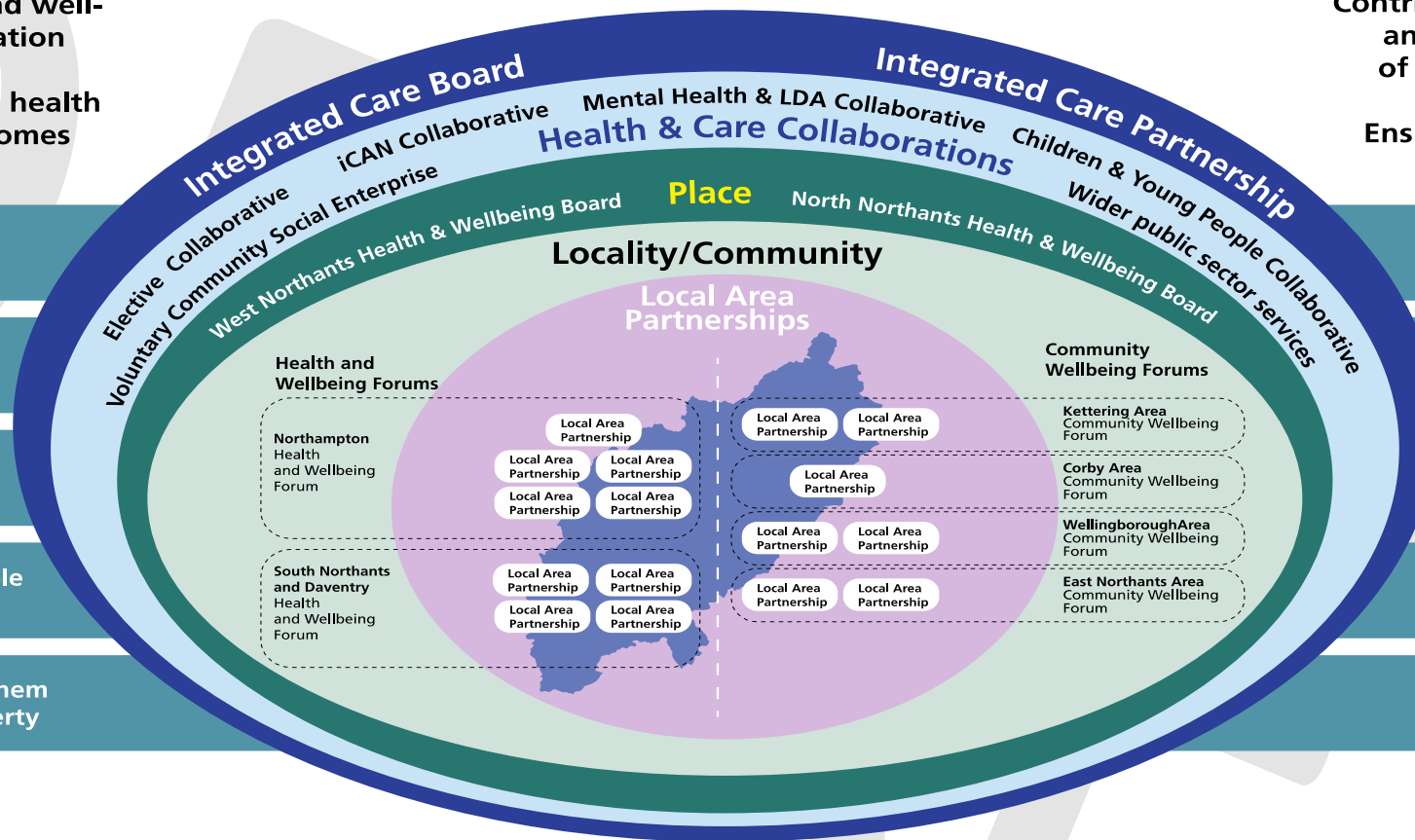
★ Connected to their families

★ Access to the best available education & learning

★ To be accepted & valued simply for who they are

★ Employment that keeps them & their family out of poverty

★ Access to health & social care when needed



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★ Indicates shared aims and objectives



North Northamptonshire Council

# NORTH NORTHAMPTONSHIRE CONTEXT

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359,500 people - 2021

Growth in size of 13.5% since 2011

69% live in urban areas, 31% in rural areas



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# NORTH NORTHAMPTONSHIRE CONTEXT - continued

Resident groups:

- Care leavers
- Rough Sleepers
- Homeless or threatened with homelessness
- Families
- Medically vulnerable
- Refugee groups
- Older People
- 16/17-year-olds
- Learning Difficulties and Autism
- Applicants – General Needs
- Applicants – Priority Needs
- Those requiring specialist housing with care and support provision
- Families and single persons in Temporary Accommodation
- Domestic abuse / Refuge residents



# CASE FOR CHANGE

WORKING WITH PEOPLE

PROVIDING SUPPORT

ADDRESSING CHALLENGES

LEADING THE CHANGE

The partnership approach

# The Challenges

# Strategic Housing - Challenge Categories

**Financial**

**Homelessness and  
Rough Sleeping**

**Current Housing  
Supply**

**Housing Needs and  
Demand**

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**Affordability and  
Quality**

**Growth**

**Service Resources**

**Community**



# Strategic Housing - Challenge Categories

Financial

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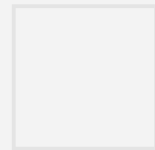
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# Financial Challenges- TBC

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- NNC – Grant funded staff, schemes and services: Being an election year, continued funding is not guaranteed. Therefore, exit plans would need to consider transferring staff onto NNC establishment, how to manage services where schemes and staff are not established with NNC.
- Partner Commissions – Grant funded staff, schemes and services: Being an election year continued funding is not guaranteed. Therefore, exit plans would need to consider future delivery.
- HRA/GF Budgetary structures meeting the needs of statutory and non-statutory service delivery responsibilities.
- Growing costs of temporary solutions to homelessness, hotels, B&B, nightly paid accommodation, resettlement, etc.
- Service resources not keeping up with the needs of an increasing population.





# Financial - Solutions

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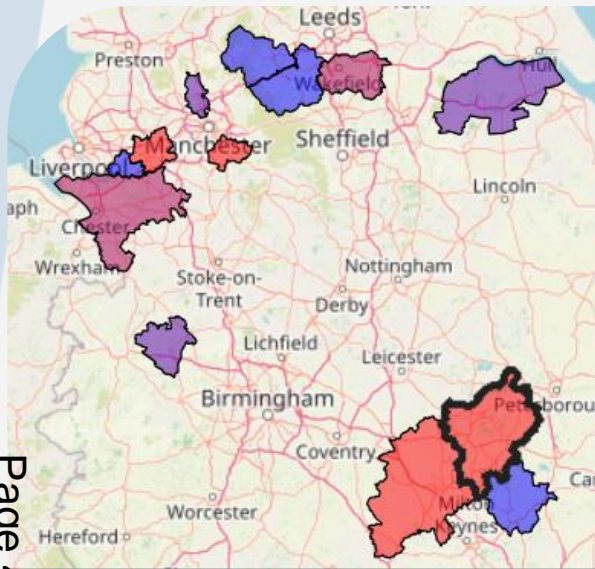
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# Strategic Housing - Challenge Categories

**Homelessness and  
Rough Sleeping**



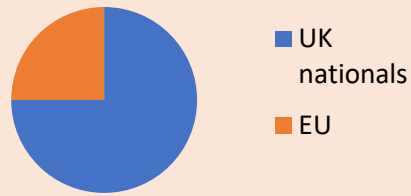
# Homelessness & rough sleeping



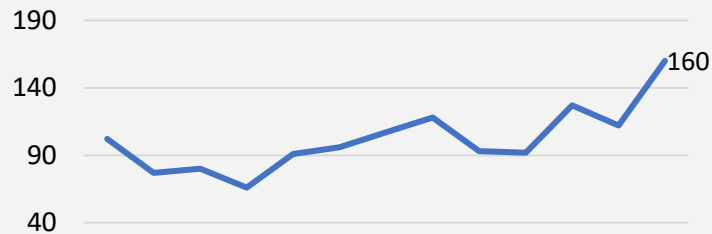
Total rough sleepers in North Northants is one of the highest among its near neighbours [\[Autumn 2022\]](#)

The majority of rough sleepers are UK nationals, the remainder are from the EU [\[Autumn 2022\]](#)

Total rough sleeping: Autumn 2022



Total main duty decisions for eligible households in NNC 2020/21 Q1 to [2023/24 Q1](#)



Consider other elements already covered for homelessness & rough sleeping, including...

- Housing affordability
- Cost of living vulnerability
- Empty properties brought back into use

257\* households were secured accommodation at the end of their prevention duty [\[2022/23\]](#)

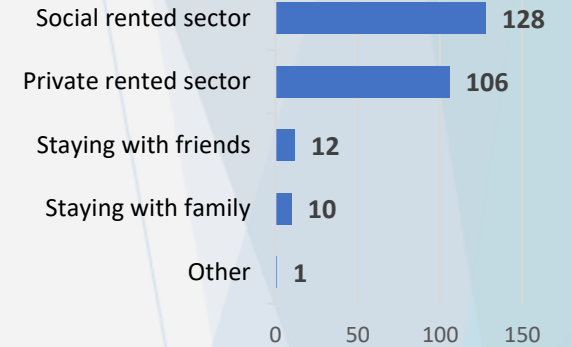
Interventions undertaken to prevent homelessness in NNC in year [\[???](#)] were [\[???](#)]

Between 2013 – 2021 there were 15 identified deaths of homeless persons in North Northants

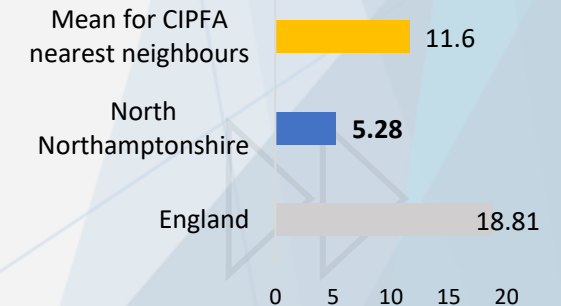
Data relating to homeless and rough sleepers and individuals with mental health issues [\[???](#)]

Data relating to homeless and rough sleepers and individuals with a history of substance abuse [\[???](#)]

\*Type of accommodation secured for households at end of prevention duty [2022/23](#)



Budget - Net current expenditure per head of population – homelessness [2023/24](#)



# Homeless & Rough Sleeping - Solutions

**Increase the availability of and access to suitable accommodation to meet local need.**

**Embed early and effective upstream prevention, reaching people earlier to reduce homelessness.**

**Support people to sustain current or find suitable accommodation.**

**Make rough sleeping rare, brief, and non-recurring through a comprehensive and multi-agency Rough Sleeping Service.**

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**Maximise opportunities for funding and collaboration to develop effective pathways and make the best use of resources**



# Strategic Housing - Challenge Categories

**Current Housing  
Supply**

# Challenges: Current housing supply

“Housing stock conditions oversight not understood”

“Quality of NNC housing stock is variable”

“NNC housing stock is not all energy efficient/safe”

There were 142 dwellings without a reasonable degree of thermal comfort in North Northants in 2022/23.

16,151 social rented units in NNC are owned by Private Registered Providers [Mar'22]. This represents 104.4 per 1,000 dwellings.

191 PRP owned dwellings are vacant in NNC as of 2023/24, this is slightly above the CIPFA near neighbour average.

Consider data already covered “social rental units owned by private registered providers of social housing (PRPs) in NNC which fail the DHS”

The average weekly PRP rent in North Northants was £92.91 in 2021/22, this is slightly above the mean for its CIPFA near neighbours.

\*There are 424 licensed HMOs in North Northants as of Oct '23

\*7(council house) dwellings were vacant and ready to let at month end Dec'23 [social housing]

No. of Housing Associations operating in North Northants [???

Inspections data on Housing Association stock, including compliance with building codes, hazards and resident satisfaction surveys [???

Energy efficiency data on HA stock [???

No. of dwellings owned by Housing Associations in North Northants [???

[???] properties have been brought back into use in North Northants as of [???

The average cost for each local authority owned dwelling “not in a reasonable state of repair” in North Northants for 2022/23 was £ 2,366.

Approx. £ 2,675,000 was spent making Local Authority owned dwellings decent during the year 2022/23 in North Northants. This is in accordance with the Housing Health and Safety Rating System (HHSRS) standard.

74 properties of LA owned stock had insulation installed in 2022/23.

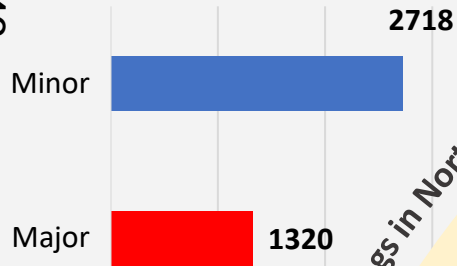
19 properties of LA owned stock had windows replaced in 2022/23.

418 properties of LA owned stock had boilers replaced in 2022/23.

Contemporary data is missing for North Northants in assessing properties with Category 1 hazards and renewable technologies. These measures along with number of inspections (if available) and indirect elements such as waste management are also considered important in tackling these challenges.

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\*Adaptations to LA owned stock in Corby



\*denotes internally provided data

15.6% of dwellings in North Northants are Social Housing [Apr '22]

# Current Housing Supply - Solutions

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# Strategic Housing - Challenge Categories

**Housing Needs and Demand**





# Challenges: Housing Needs and Demand

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- “Increasing demand for adapted housing for over 60’s”
- “Homes are not always suitable to support people to live independently”
- “Housing offer not meeting needs of people with LDA”
- “Demand on safe accommodation for domestic abuse not meeting needs”
- “Housing demand/need is not met by housing supply”
- “Short supply of larger properties”
- “Quality of private sector housing is variable and limited understanding of the stock”
- “Long term empty properties not in use continues”
- “Housing Options not meeting the need of growing homeless cases”

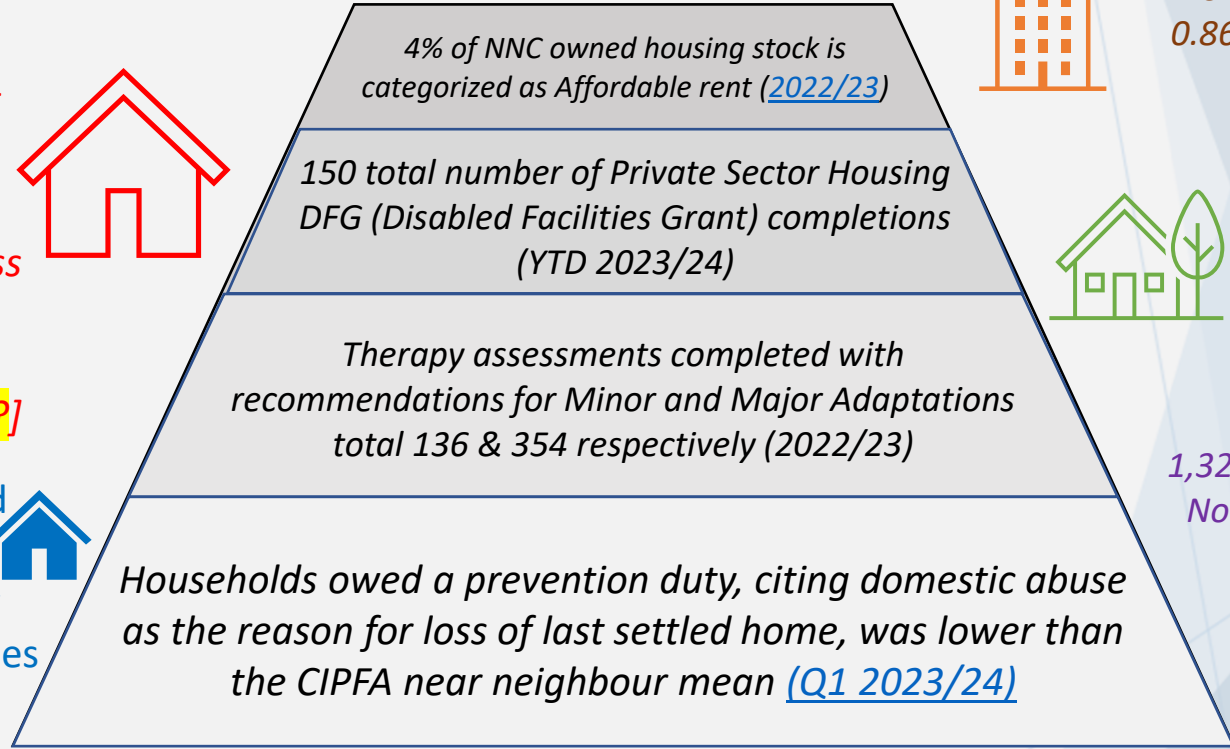
There are 513 properties in North Northants which have been empty for more than 2 years [YTD 2023/24]

The number of accessible properties delivered across North Northants in [year] was [???

NNC owns and manages approximately 8,000 properties around Corby and Kettering only.



**+13.05%**...increase to dwelling stock between 2010 & 2023 in North Northants (CIPFA near neighbour average +9.57%)



The ‘rate’ of properties in North Northants with 9 rooms or more is slightly higher than that of its CIPFA near neighbours, 0.86 vs. 0.81 respectively

Rate of dwellings with 2 rooms or fewer is lower in NNC than its CIPFA near neighbours, 6.5 vs. 8.4 respectively

1,324 dwellings in North Northants are part of a converted or shared house (2021)

# Housing Needs and Demand - Solutions

Housing design and standards need to reflect the current and changing needs of population e.g. more home working; access to active travel routes, access to green and open spaces

The application of consistent wrap around support to help vulnerable residents sustain their tenancies e.g. access to benefit advice, mental health support, hoarding

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# Strategic Housing - Challenge Categories

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**Affordability and  
Quality**



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# Challenges: Affordability & Quality

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“Property prices increasing as the cost-of-living increases”

“Private rental prices are not affordable to meet the needs of the population”

“Social housing is a default and demand is continuing to outstrip supply”

“Delivering Environmentally sound housing – across tenures”

“Improving existing housing with environmental upgrades”

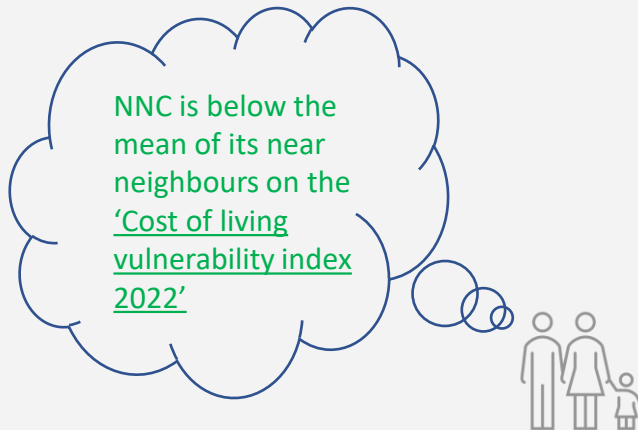
Several challenges require monitoring of datasets that may overlap, examples of elements already covered (that are pertinent here) include...

- [Delivery of accessible properties](#)
- [Minor & major adaptations](#)
- [Expenditure to make homes ‘decent’](#)
- [Local Housing Allowance vs. lower quartile rent](#)
- [Further measures on energy efficiency](#)

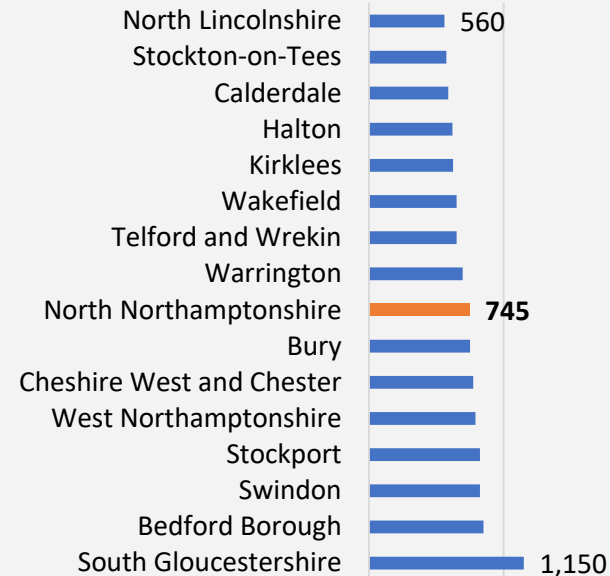
Full recommended list of data for each challenge available on request.

223 dwellings in North Northants have been improved using loans, grants & other assistance in 2022/23

Just 11 properties were installed with renewable technologies in 2021/22, & 0 properties in 2022/23



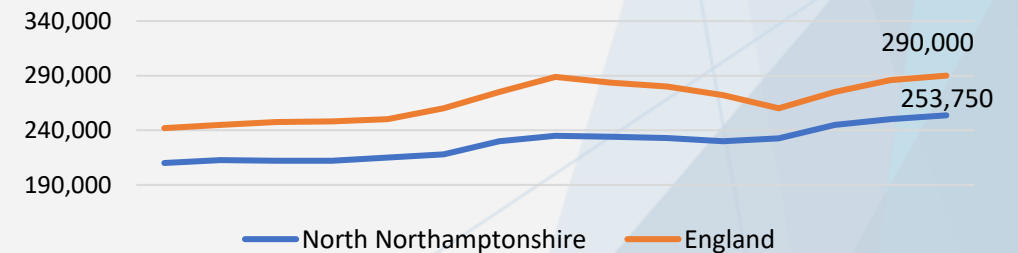
Median monthly private sector rent for all properties 2022/2023 (Biannual 2)



The Ratio of median house price to median gross annual (workplace-based) earnings is +13% higher in North Northants than that of its near neighbours, 7.82 vs. 6.9 (2022)

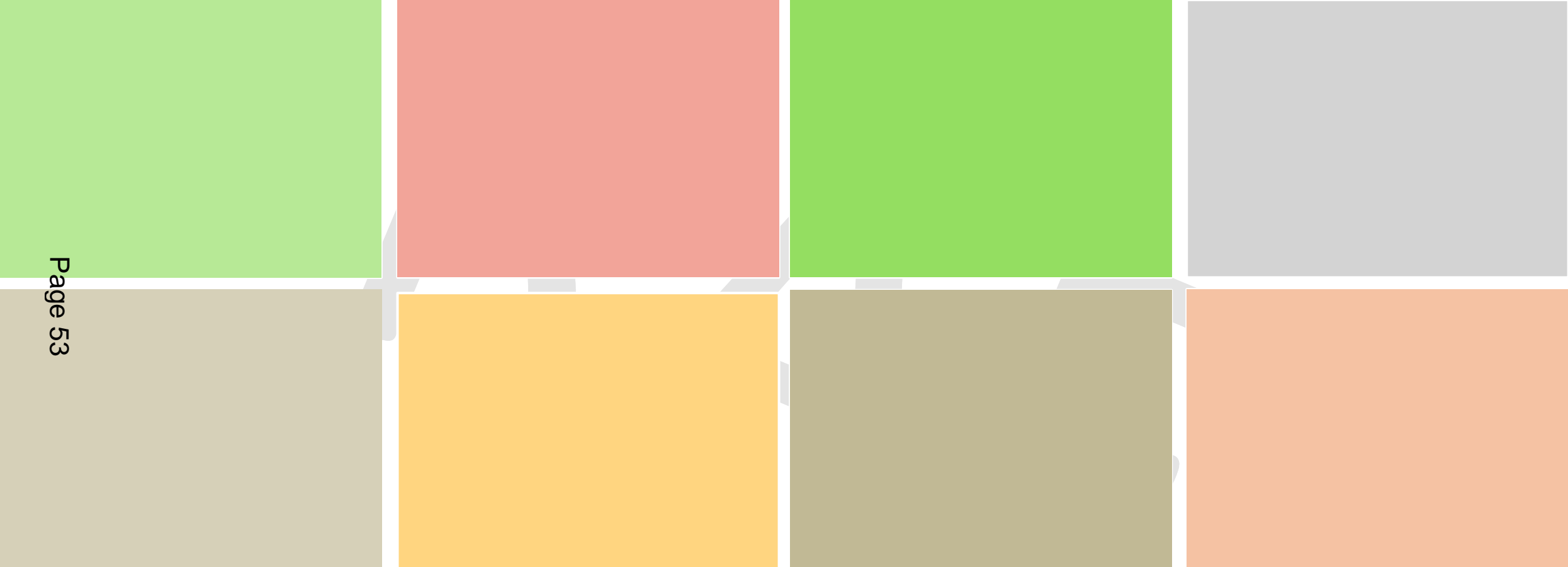
The number of discretionary housing payments awarded in NNC in 2022/23 was +47% higher than the mean of its near neighbours.

Median house price (2019 - 2023)



\* Median = denoting or relating to a value or quantity lying at the mid-point of a frequency distribution of observed values or quantities, such that there is an equal probability of falling above or below it.

# Affordability and Quality- Solutions



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# Strategic Housing - Challenge Categories

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DRAFT

**Growth**



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# Challenges: Growth

The data displayed here is limited to those which may monitor the extent of the challenges, rather than efforts to combat them. In light of this, it's important to note that elements which should also be measured include: Number of households whose homelessness was relieved or prevented and number of rough sleepers rehoused into accommodation [broken down by housing type].

From a wider perspective it is recommended to look beyond 'Housing per se' when addressing these challenges; Elements including employment rates, income disparity/distribution, evictions and redundancies may all contribute to one or more of the Growth challenges.

Other datasets which are pertinent to these challenges, but have already been covered elsewhere, include; [Percentage of Local Authority owned dwellings - Affordable Rent, Net additions to dwelling stock and Number of long-term empty properties \(more than 2 years\)](#)

Page 55

Number of new applications received on Keyways for [2023] was [???

The number of active households on keyways as of [January 2024] was [6060]

“Increased housing register”

The population of North Northants is projected to reach 416,432 by [2043](#)

According to Census 2021, the rate of overcrowding in NNC is 3.59, lower than the mean of its near neighbours (4.30)

“Increased population”

Number of vacant dwellings in the area owned by the NNC (including other local authorities outside of the area) is 135 ([2022/23](#)).

NNC owns 323 dwellings that are classed under Affordable Rent ([2022/23](#))

Number of households in Temporary Accommodation in North Northants as of Q1 [2023/24](#) is 241, the majority of those are single females with dependent children ([41%](#))

[Temporary accommodation types?]

“Unmet Housing Delivery targets – Affordable Housing”

Total owed a prevention or relief duty in NNC at the end of Q1 [2023/24](#) was 339.

Homeless caseload is challenging with over 1100 households being supported each month

The number of rough sleepers in NNC for [year] was [???

The leading reasons for rough sleeping in NNC for [year] was [???

6 persons in NNC for [Q1 2023/24](#) were assessed as having a priority need due to mental health issues.

“Increased homeless footfall”

# Growth - Solutions

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# Strategic Housing - Challenge Categories

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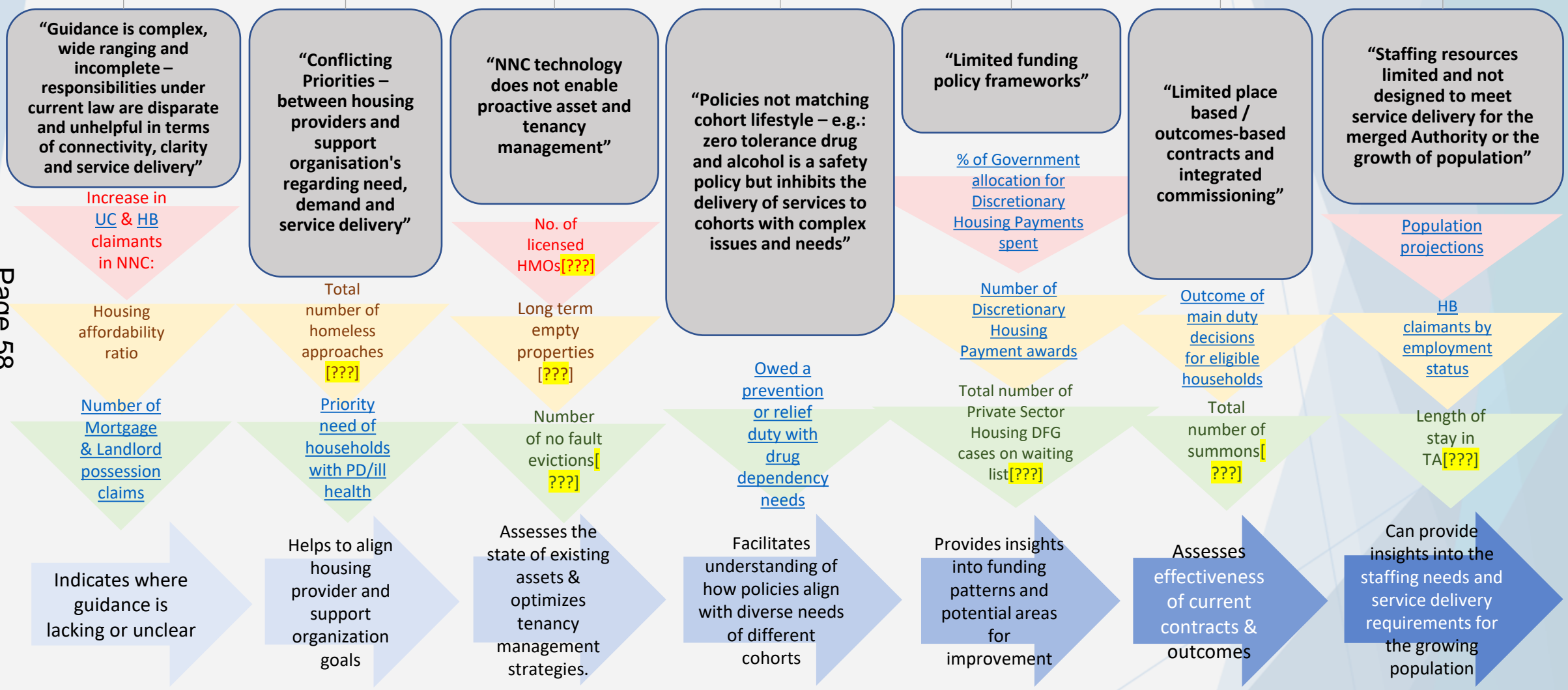
Service Resources



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# Challenges: Service Resources

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# Service Resources - Solutions

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# Strategic Housing - Challenge Categories

DRAFT

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Community

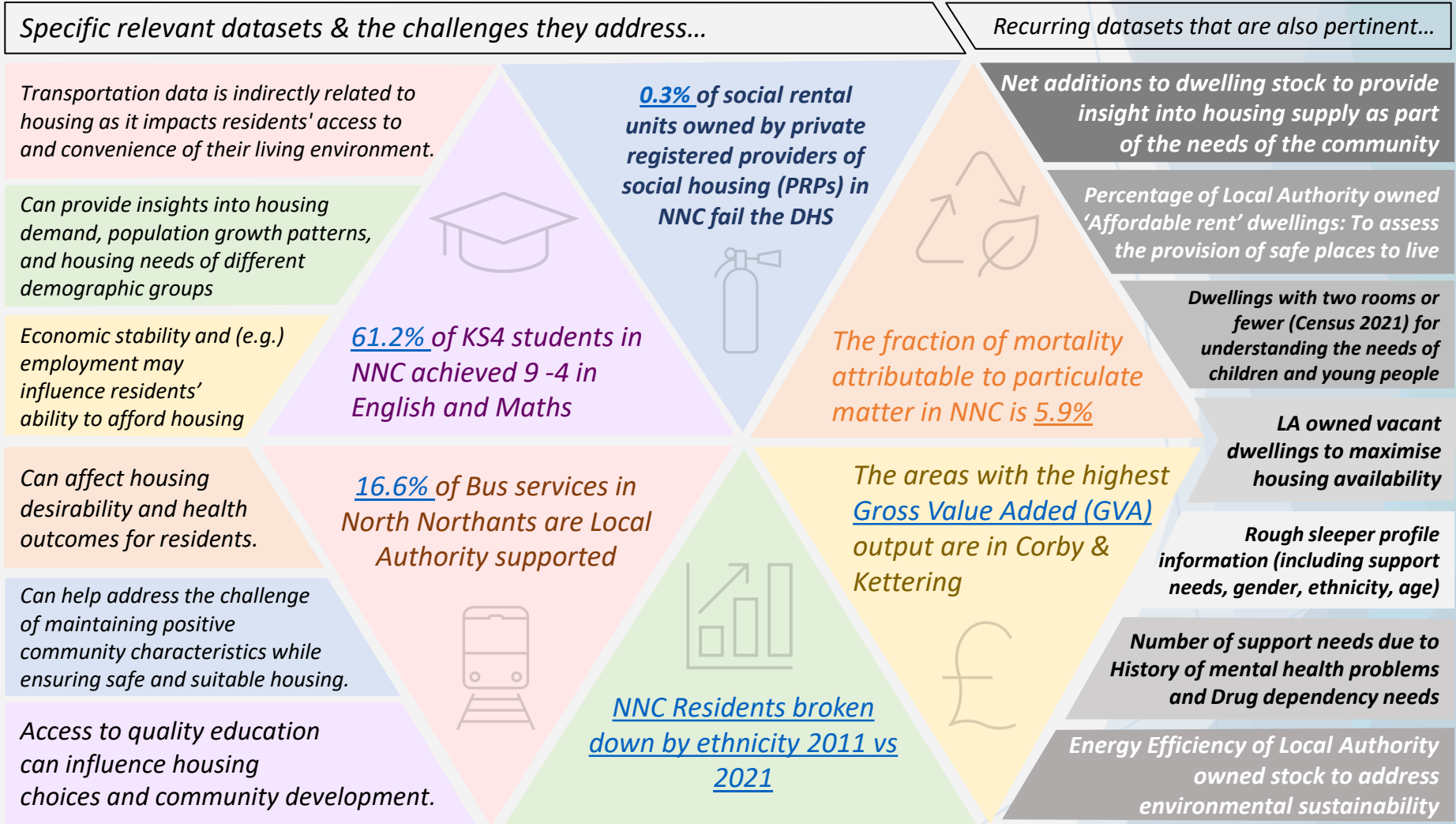


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# Challenges: Community

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- “Safe places to live”
- “Understanding and prioritizing the needs of children and young people”
- “Residents taking responsibility for their own environments”
- “Limited space for bin storage and residential parking”
- “Availability and accessibility of data relating to Armed Forces need”
- “Maintaining positive community characteristics whilst applying services – not taking the ‘one size fits all’ approach”
- “Considering the effects of delayed infrastructure on new housing development and the impact of new development on the existing infrastructure”



# Community - Solutions

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# Data Intelligence

Population

Tenure split 

Budget



Need – Housing Register

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Housing Register – need/demand 

Homelessness



# THE VOICES OF OUR WORKFORCE



# THE VOICES OF OUR PARTNERS AND STAKEHOLDERS

# THE VOICES OF OUR RESIDENTS

THE WAY WE WORK  
NOW - what we want  
to change

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The lives we live

# OUR POTENTIAL FUTURE STRENGTH BASED WAY OF WORKING

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# Appendix C:

## Persons Journey in Housing

### Draft Framework for the design and production of the North Northamptonshire Housing Strategy 2024 – 2029

The following slides show 3 samples of how complex the person journey is within both the Keyways Housing Register and Homelessness Processes.

There are many more person journeys within these services and within the wider delivery of housing services. We have given you a sample of the homeless process where homelessness is avoided and where it was not, to display the complexity between the two journeys and the services needed.

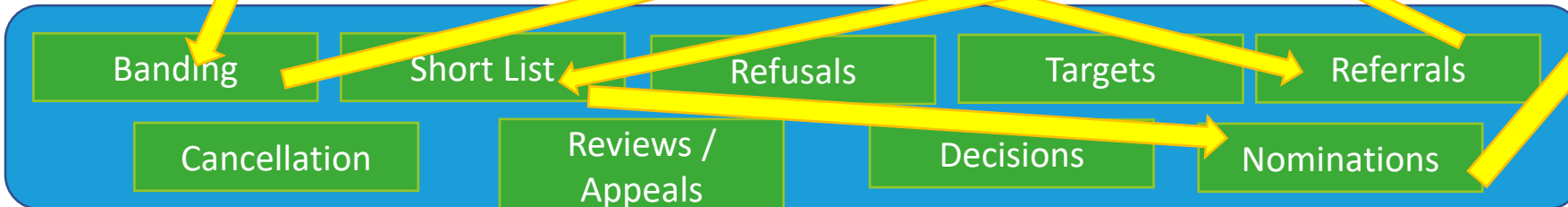
We have kept it to just the three as this is aimed to show the complexity of services and is a tool to analyse processes with the purpose of simplify where possible and apply a consistent approach for residents across the NNC area, which incorporates a diverse set of communities within its borders.



Customer Services

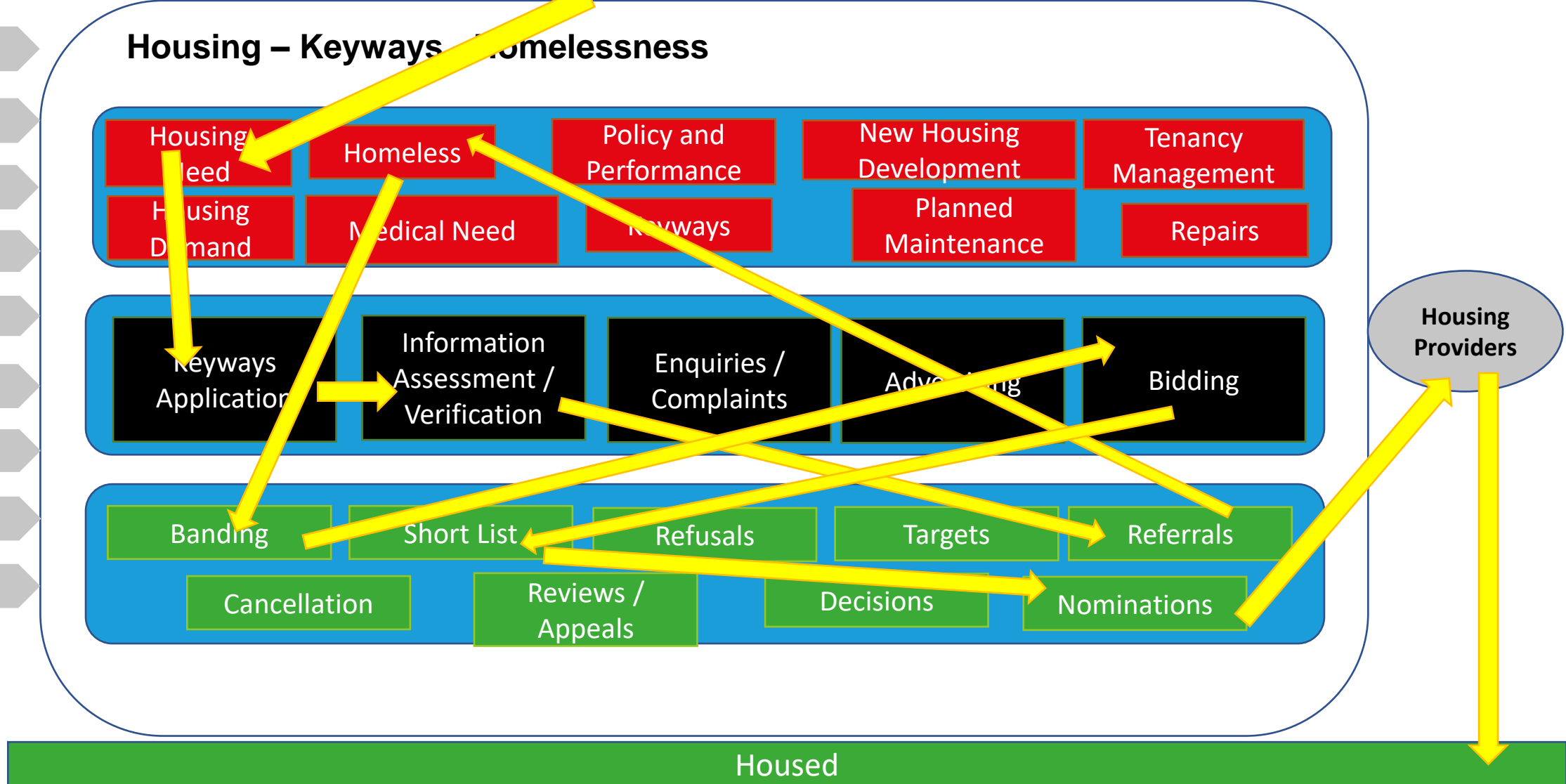
Advocate / Partner

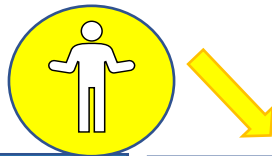
### Housing – Keyways Homelessness



Housed

Keyways Housing Allocations Scheme





Customer Services

Advocate / Partner

Telephone

Duty to refer

### Housing – Homeless – Family Eviction where Mediation worked

Case created - JIGSAW

Triage

Homeless

Threatened with homelessness

Not Homeless

Accessibility Needs

Rent Arrears

Keyways

Threat of violence / Life

Disrepair

Eviction – Family / Friends

Eviction - PRS

Eviction - Social

Domestic Abuse

Return Home

Options Advice

Mediation

Legal Advice

Refuge

Referrals

Supported Housing

Hotel / B&B

Hostel

Keyways

Support

Decisions

Reviews / Appeals

Resolved

Vulnerable - Medical / Mental Health Considerations

Housing Providers – Temporary Solutions

Vulnerable - Dependents

Housing Partners – Permanent Solutions



Customer Services

Advocate / Partner

Telephone

Duty to refer

### Housing – Homeless – Family eviction where mediation failed

Case created - JIGSAW

Triage

Homeless

Threatened with homelessness

Not Homeless

Accessibility Issues

Rent Arrears

Keyways

Threat of violence / Life

Disrepair

Eviction – Family / Friends

Eviction - PRS

Eviction - Social

Domestic Abuse

Return Home

Options Advice

Mediation

Legal Advice

Refuge

Referrals

Supported Housing

Hotel / B&B

Hostel

Keyways

Support

Decisions

Reviews / Appeals

Resolved

Vulnerable - Medical / Mental Health Considerations

Housing Providers – Temporary Solutions

Vulnerable – Age / Disability

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Support Providers

Housing Partners – Permanent Solutions



# NNC

# Highways Annual Plan FY 24/25



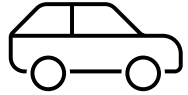
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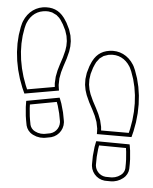


Agenda Item 4

## The North Northamptonshire Highway asset covers



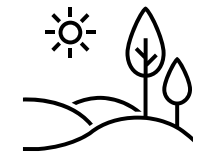
**1,843km** of roads



**1,965km** of footways



**898** structures



**1,154km** of Public Rights of Way

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The **Holistic Evaluation Assessment Tool (HEAT)** has been used to identify carriageway treatment priorities for delivery in 2024/25

Throughout 2024 the HEAT tool will be further developed with a scheme prioritisation process for footway and structures assets.

During 2024 the Asset Management Policy, Asset Management Strategy and the Highway Safety Inspection Manual are being reviewed.

General Bridge Inspections will be carried out once every two years and a more detailed Principal Bridge Inspection is carried out once every six years.

Road Safety collision reporting and Red Route Group

Design for highway maintenance projects including geotechnical and environmental surveys

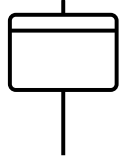
Carrying out technical audits on works to the highway by others (Section 278) and on roads to be adopted as public highway (Section 38)

Inspecting Section 38 and Section 278 works during construction to ensure compliance with the approved design and specification.

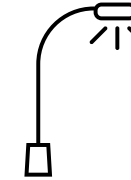
Review of speed limits and road safety behavioural change

Changes to Traffic Regulation Orders (TRO) and parking reviews





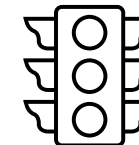
## Local Transport Plan (LTP) – Integrated Transport Priority Schemes



CORBY - Lewin Road Street Lighting
KETTERING - Thurston Drive Street Lighting
BOZEAT - Harold Road Vehicle Activated Signs
WELLINGBOROUGH - Finesdon Road / Eastfield Park Pedestrian Refuge
WELLINGBOROUGH - Croyland Road Toucan Crossing
RUSHDEN - High Street South Pedestrian Crossing
HIGHAM FERRERS - Windmill Banks Pedestrian Refuge
RUSHDEN - Windsor Road Vehicle Activated Signs
OUNDLE - Springfield Road Dropped Kerbs
Community Liaison Officer Minor Works including dropped kerbs identified during the year
Traffic Engineering Minor Works identified during year
Changes to parking restrictions following annual reviews identified during year
Road Safety Engineering including schemes from Red Route Reviews identified during year



## Local Transport Plan (LTP) – Integrated Transport Priority Schemes – Traffic Signal Improvements



Scheme
GEDDINGTON - New Road / Grange Road (Full refurbishment - upgrade to LED & ELV)
KETTERING – A43 Hamburger Roundabout - Detection and controller configuration updates
RAUNDS - London Road / Marshalls Road (Full refurbishment - upgrade to LED & ELV)
OUNDLE - Barnwell Road / Mill Road (Full refurbishment - upgrade to LED & ELV)
KETTERING – Stamford Road / Avondale Road (Full refurbishment - upgrade to LED & ELV)
THRAPSTON - Kettering Road / Bridge Street (Full refurbishment - upgrade to LED & ELV) – Design only
RUSHDEN – Skinners Hill / Church Street (Upgrade to LED & ELV)

LED - Light Emitting Diode

ELV - Extra Low Voltage

# Capital Maintenance Schemes Prioritised for 2024/2025 Delivery

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## Bridges and Structures



IRTHLINGBOROUGH - Bridge No. 4195 Station Road – Investigation to deteriorated navigation arch	Department for Transport (DfT) Maintenance Block
Minor Bridge & Structures Maintenance	DfT Maintenance Block
THRAPSTON - Bridge No. 1119 Thrapston Old Mill (A6116) – Re-waterproofing, resurfacing and parapet repairs	Additional Capital Investment (£4.5m)

## Drainage Projects

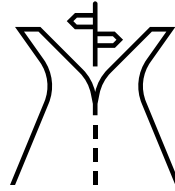


DEENETHORPE - A43/ Kirby Lane	DfT Maintenance Block
GLAPTHORN – Main Street	DfT Maintenance Block
IRTHLINGBOROUGH – Station Road	DfT Maintenance Block

## Drainage Investigations

LAXTON – Main Street	DfT Maintenance Block
SYWELL -Wellingborough Road (near Aerodrome)	DfT Maintenance Block
POLEBROOK – Lutton Rd/ Main St	DfT Maintenance Block
WILBY – Main Road	DfT Maintenance Block
ALDWINKLE – High St and Thorpe Road	DfT Maintenance Block
KETTERING – 205a Rockingham Road	DfT Maintenance Block

# Carriageway Maintenance



## Micro Asphalt

KINGS CLIFFE - West Street	Additional DfT Funding (2024/25 £1.069m)
DESBOROUGH - Rothwell Road	Additional DfT Funding (2024/25 £1.069m)
ROTHWELL - Rushton Road	Additional DfT Funding (2024/25 £1.069m)
GREAT DODDINGTON – Glenfield Drive	Additional NNC Capital Investment (£4.5m)
WILBARSTON - Carlton Road	Additional DfT Funding (2024/25 £1.069m)

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## Surfacing & Patching

ISLIP - PHASE 1 A6116 Islip Bypass <b>Resurface and patching</b>	Additional NNC Capital Investment (£4.5m)
ISLIP - PHASE 2 A6116 Thrapston roundabout <b>Resurface</b>	Additional DfT Funding (2023/24 £1.069m)
RUSHTON - Rushton Road, A6003 Hamburger roundabout to Glendon Hall/Glendon Rd junction <b>Resurface</b>	Additional NNC Capital Investment (£4.5m)
IRTHLINGBOROUGH - Finedon Road, A6 to College St <b>Patching</b>	Additional DfT Funding (2024/25 £1.069m)
BRIGSTOCK - Harley Way - <b>Phase 1</b> – A6116 jct to Welland Gliding Club access <b>Resurface and patching</b>	Additional NNC Capital Investment (£4.5m)
BRIGSTOCK / LOWER BENEFIELD - Harley Way - <b>Phase 2</b> – Welland Gliding Club to joint at Lyveden Manor access <b>Resurface and patching</b>	Additional NNC Capital Investment (£4.5m)

## Surface Dressing

WELLINGBOROUGH - Ditchford Lane (Full length exc structure)	Additional DfT Funding (2023/24 £1.069m)
GREAT DODDINGTON - Cut Throat Lane (Main Rd, Wilby to xroads)	Additional DfT Funding (2023/24 £1.069m)
ISHAM - A509 Kettering Road (Finedon Station Rd to Niort Way rbt)	Additional DfT Funding (2023/24 £1.069m)
RUSHTON - Rushton Road (Rothwell Rd, Rushton to Glendon Rd, Rushton)	Additional DfT Funding (2024/25 £1.069m)
PYTCHLEY - Orlingbury Road (Broughton turn to Pytchley)	Additional DfT Funding (2024/25 £1.069m)
BRAMPTON ASH - A427 Harborough Road (Dingley to Stoke Albany)	Additional NNC Capital Investment (£4.5m)
FINEDON - Station Road (Finedon Station Rd to Avenue Rd)	Additional NNC Capital Investment (£4.5m)
IRCHESTER - Gypsy Lane (Wollaston Rd to A509 rbt)	Additional NNC Capital Investment (£4.5m)
YARWELL - Wansford road (cty boundary to Suleyhay Road)	Additional NNC Capital Investment (£4.5m)
RUSHDEN - A6 Liberty Way (Newton Rd rbt to John Clarke Way rbt)	Additional NNC Capital Investment (£4.5m)
GREAT DODDINGTON - A509 Wilby Way (Sainsbury's rbt to the A45)	Additional NNC Capital Investment (£4.5m)

## Verges

Maintain visibility for road users, especially on road junctions, visibility splays and crossroads

Where safety is not compromised, where possible we will reduce mowing in line with the 'No Mow May' initiative

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## Weedkilling of Carriageway Kerb/Channel and Paved Areas



Treatment Type	Frequency and approximate time
Kerb & Channel/ Footways and Hardstanding Treatments	Twice per year April/ May & July/ August
Locations of treatment - 109 Parishes (within the 30pmh), A605 Thrapston to County Border and A6116 Stanion to A14	

## Vegetation

Keep verges passable for pedestrians, horse riders and cyclists

To be managed accordingly to ensure the natural benefits in terms of nature conservation and biodiversity are upheld

2024 Mowing	Number of cuts and approximate time
Parish	3 cuts April/June /Sept
Safety Sites	3 cuts May/July/Sept
Rural Roads (Secondary)	2 cuts April/Aug
Main Roads (A roads)	1 cut June
Urban Safety (Corby Ring Road)	2 cuts May/Aug
Rights of Way	2 cuts June /Sept
Designated areas of wildflowers	1 cut end of summer





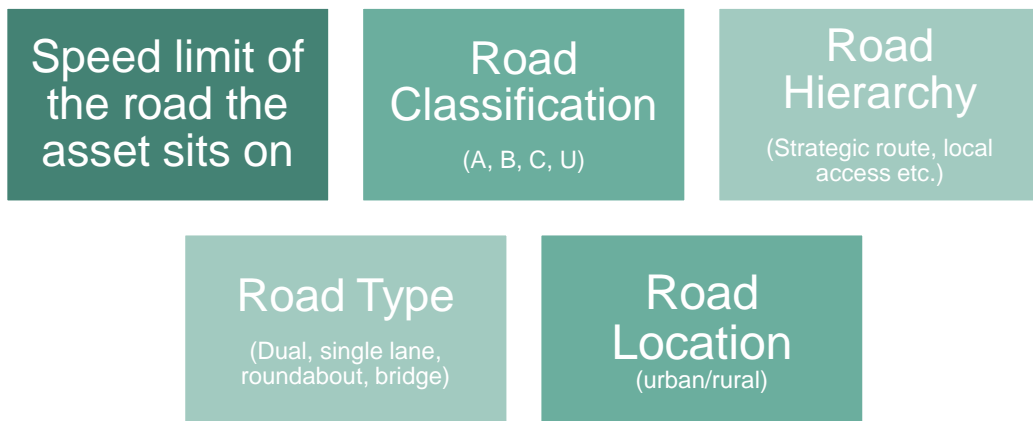
# Gully Maintenance

The service will be delivered by a cyclic gully cleansing programme using a risk-based approach to ensure efficiency and to enable our focus on higher risk locations.

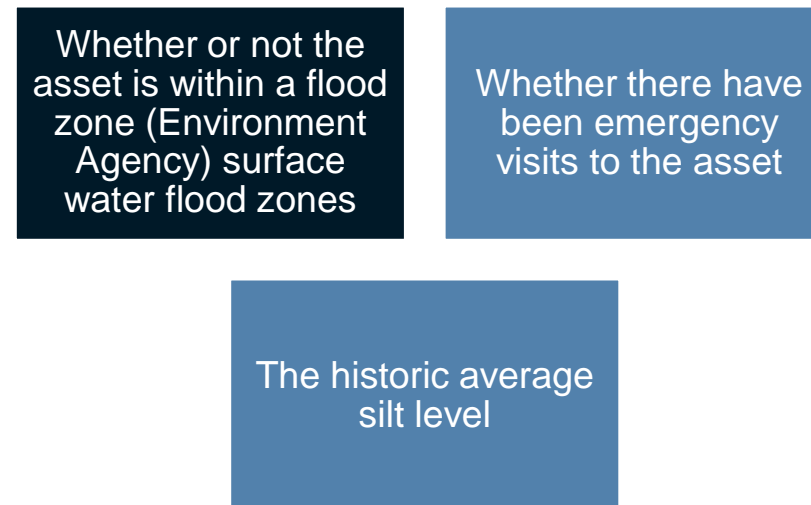
Frequency	No. of gullies requiring cleansing
Six Monthly	14
Annual	43,129
Biennial	17,480
Triennial	15,265
<b>Total</b>	<b>75,888</b>

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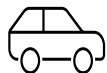
## Importance factors are:



## Vulnerability factors included are:



# Highway Defects



1,843km of roads



1,965km of footways

Defects will be repaired in accordance with the investigatory levels set out in the Highway Safety Inspection Manual and Network Management Plan.

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Carriageways

Footways

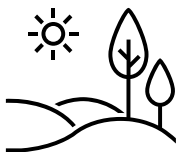
Signs

Kerbs

Drainage

Road studs

# Public Rights of Way



1,154km of Public Rights of Way

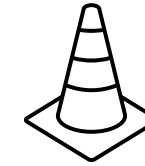


The team will inspect **20%** of the network annually (completing a full inspection every 5 years)



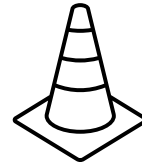
We will work with landowners to resolve issues

# The **Incident Response** service will be delivered collaboratively with the authority, partners and third-party stakeholders

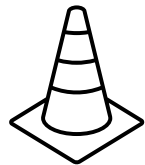
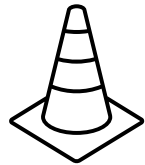


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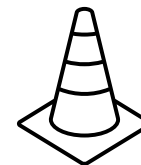
Management of all incidents on or affecting the highway network as notified by NNC, Emergency Services or when identified by the public.



For major incidents on the NNC strategic network and key roads, the Network Intelligence Operation Centre (NIOC) will provide anticipated completion time information via Variable Message Signs.



Where possible, permanent repairs will be made in line with the 'right first time' approach to service delivery



All assets will be made safe following an incident before leaving site

# Intelligent Transport Systems (ITS)

## Network Intelligence Operation Centre (NIOC)

NIOC provides an essential tool in the management of congestion in real-time

Manages over 3,000 defects per year

## Variable Message Signs

To display traffic information relating to incidents on the network or giving advanced notice of road works

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NNC Asset Type	Total
Variable Message Sign	6
Vehicle Activated Sign	154
Junction Warning Sign System	1
Over Height Warning (Bridge Signs)	9
CCTV Camera	11
Traffic Signal Junction	62
Traffic Pedestrian Crossing	126

**To improve the mobility of people and goods around the core elements of:**

- Journey time reliability
- Network monitoring and optimisation
- Informing highway users

**Normal operating hours are 07:00–18:00 Monday – Friday**

Out of hours, the Kier Duty Officer is responsible for managing emergency response

# Winter & Severe Weather



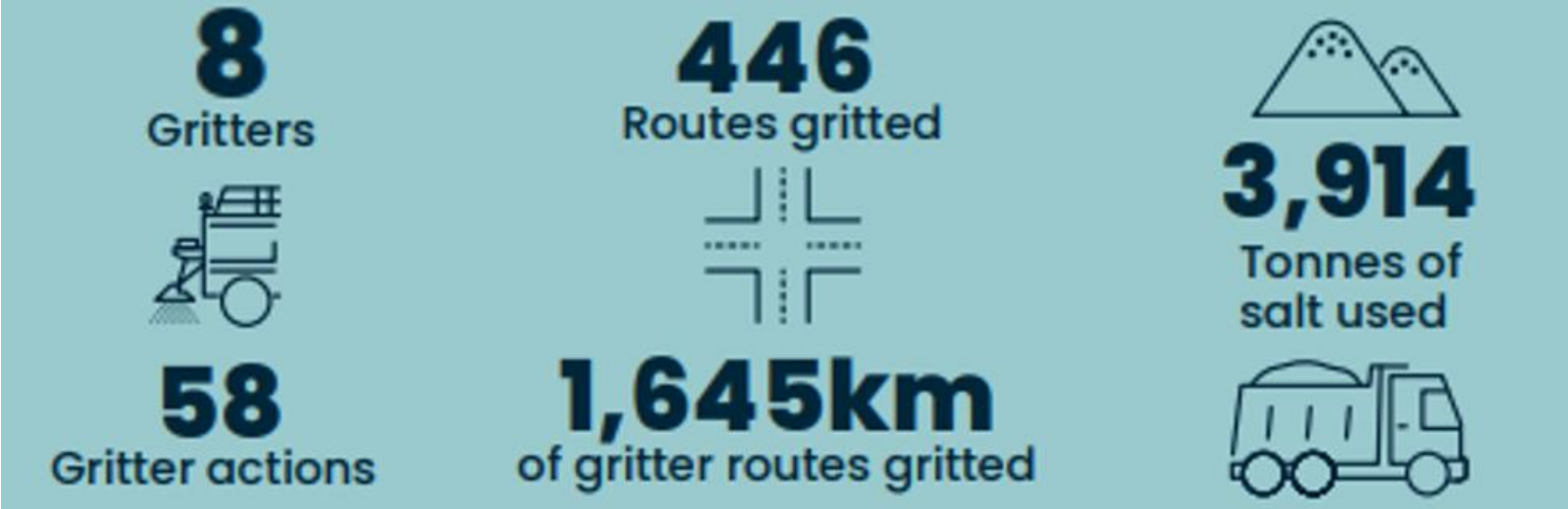
Daily, two trained and competent Weather Decision Makers will jointly undertake a review of the forecast for the Authority and agree actions.

Weather forecaster provides an all year round 30-day, 15 day, 2 to 5 day and 24-hour forecasts.



4,000 tonnes of salt stored at NNC's Wellingborough Depot

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# Thank you



# Prosperous Communities EAP

Bus Service Improvement Plan ; Revision for 2024

Page 87

**Chris Wragg, Head of Strategic Transport**



North  
Northamptonshire  
Council

Agenda Item 5

# Background

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Bus Service Improvement Plan (BSIP)



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# North Northants BSIP 2021

Since publication in October 2021 the largest impact of the National Bus Strategy for North Northants is that:

*The bus network has stabilised*

Page 89  
During the stabilisation we have delivered and are delivering:

- An Enhanced Partnership between commercial bus operators and the Council.
- The bus network review.
- A bus stop infrastructure review.
- Refreshed/Renewed the Real Time Information contract.
- Submitted a Zero Emission Bus Regional Areas (ZEBRA) funding bid.

# North Northants BSIP 2021

What we have learnt from developing and delivering the BSIP;

- Build wider support through engaging with stakeholders and local communities.
- Provide a clearer alignment to DfT requirements.
- Format the document to support regular updates.



# Why update the North Northants BSIP?

- The DfT have asked for all BSIPs be updated by 12<sup>th</sup> June 2024.
- Incorporate the recommendations of the network review.
- Include the new demand responsive services and new contracted services.
- Incorporate the impact of the non – statutory education transport policy.
- Reflect where new housing developments have been completed.
- Incorporate the additional funding (such as other government grants and S106) enabling us to do more.

And ask ourselves

*What else can we do to increase patronage, satisfaction and decrease journey time?*

# What are the BSIP themes and requirements

## 1 Introduction

- North Northants Bus Vision

## 2 Services and current 'offer to passengers'

- Geography
- Services
- Patronage
- Progress on 2021 BSIP

Legal arrangements

Subsidy policy

Service levels policy

Approach to land planning

# BSIP themes and requirements

3

The 2024/25 programme

Ambitions and proposals considering:

- Bus priority
- Improvements to fares and ticketing
- Improvements to bus passenger experience
  - Bus stops
  - Information and network identity
  - Accessibility, inclusivity, personal safety and security
  - Bus Passenger Charter

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Extension of concessionary passes

Ticketing products

Better use of technology

Management of road works

Extending the operation of services (such as Sundays, Boxing and New Year's Day)



# BSIP themes and requirements

4

Long term programme

- four years – 2025 to 2028/29
- Ten years time linked to LTP to 2040

Ambitions

- To grow the number of buses
- To have a greater mode share
- To reduce journey time by public transport

Proposals considering;

- Electrification
- Housing densities to support commercial bus operation
- Intergration with rail
- Busways and green routes

Bus major schemes

Linking to parking policy

Developments designed for buses

# BSIP themes and requirements

4

Delivering the plan – programme of delivery, funding requirements and establish a monitoring framework.

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Positive impact of new development

Long term financial package

Agree a framework for monitoring with operators

Passenger input into monitoring



# Developing the 2024 BSIP

## Engagement

LAPS – Community  
Transport subgroup

Network Review  
recommendations

Scrutiny

30<sup>th</sup> April

Prosperous Communities  
EAP

22<sup>nd</sup> March  
8<sup>th</sup> May

Enhanced Partnership

March - TBC  
May - TBC

Executive – 13<sup>th</sup> June

Submission to DfT – 12<sup>th</sup> June

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North  
Northamptonshire  
Council



# Any questions

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Chris Wragg  
Head of Strategic Transport  
[chris.wragg@northnorthants.gov.uk](mailto:chris.wragg@northnorthants.gov.uk)



North  
Northamptonshire  
Council

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# North Northamptonshire Rough Sleeping Service

Page 99

**Sarah Laycock, Rough Sleeper Coordinator**

**Suzanne Jackson, Housing Policy and Performance Manager**

Agenda Item 6



North  
Northamptonshire  
Council

# Rough Sleeping Service

- The Council's Rough Sleeping Service is currently funded via the Department for Levelling up Housing and Communities (DLUHC) Rough Sleeping Initiative Grant (RSI).
- In May 2022, the Council successfully secured just over £2 million worth of grant funding for the Rough Sleeping Service across North Northants for the period of 2022/23 through to 2024/25 **with funding only currently in place up to the end of March 2025.**

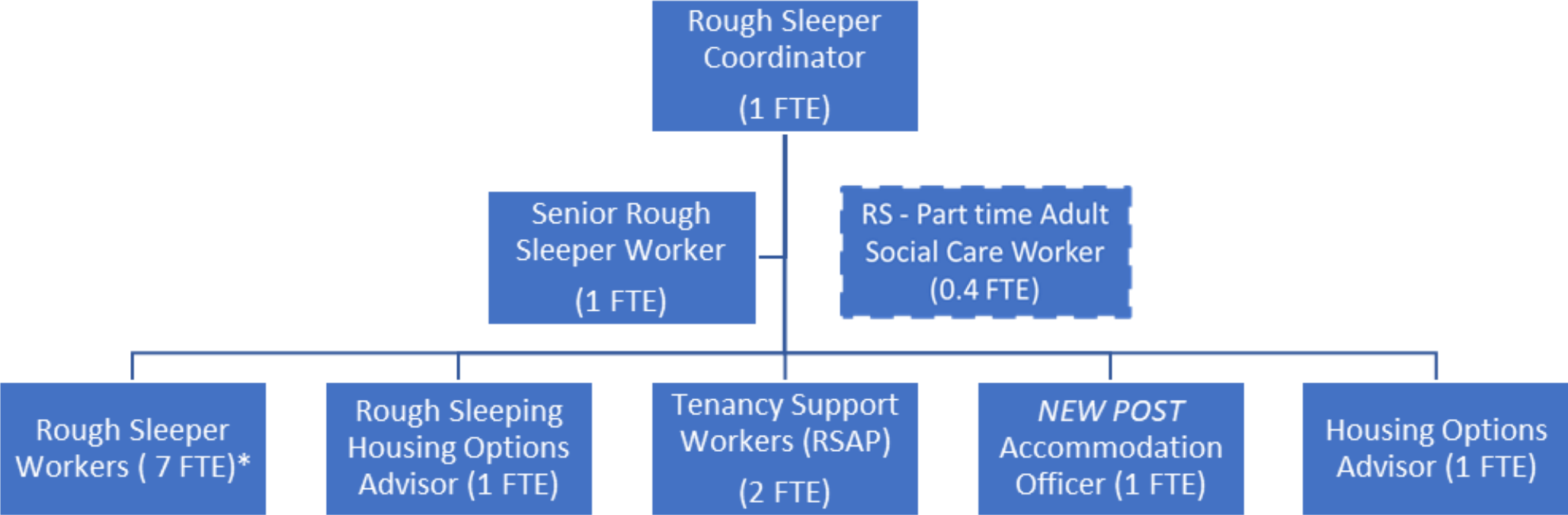
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The Rough Sleeping Team offer a seamless single service across North Northamptonshire with a clear approach to tackle, prevent and reduce rough sleeping locally through both assertive outreach and in-reach support to those accommodated in supported housing and discretionary accommodation provisions.

- They have a good presence locally and have built strong relationships with partners to ensure the right treatment and support can be accessed and have a dedicated phone line to receive reports of rough sleeping which are responded to quickly during office hours.

# Rough Sleeping Team – RSI funded posts

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- \*2 Corby based, 2 Kettering based, 2 covering Wellingborough and East Northants area, 1 working across the area to support accommodation placements and move on
- Rough sleeping Accommodation Programme (RSAP) – 10 x 1 bed self-contained accommodation for rough sleepers



# Community presence

Working within the local community is a great opportunity for the team to engage with individuals affected by rough sleeping and provide advice and guidance alongside key partners. The team attend various drop-in sessions across the area including:

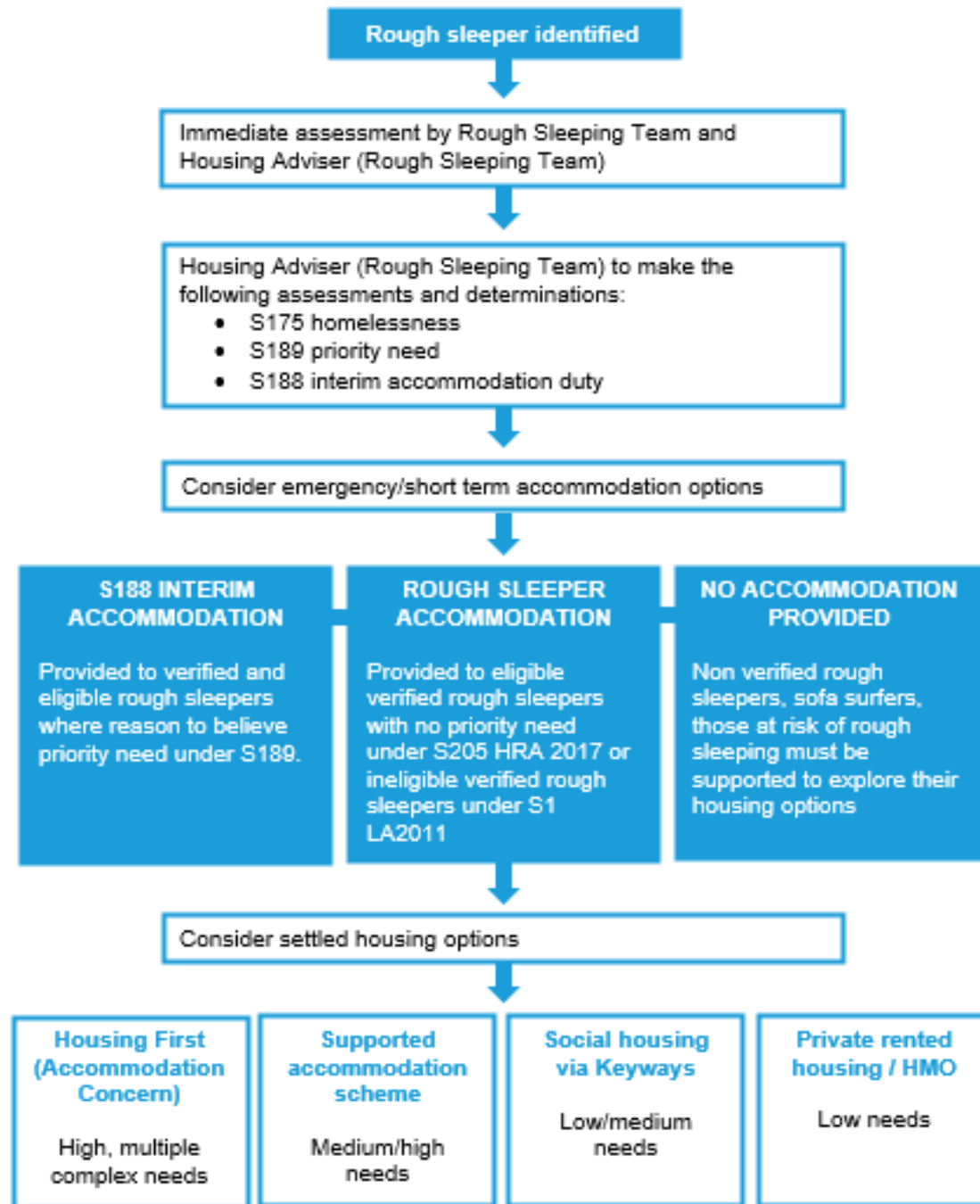
- **Daylight Centre, Wellingborough** - Rough sleeping Team surgery – Tuesday and Thursday (10.00am-11.30am) and Street Meals in the evenings
- **St Edward's Soup Kitchen, Kettering** - Rough Sleeping Team attend every Tuesday (3.00pm-5.00pm)
- **Big Blue Bus, Corby** - Rough Sleeping Team attend every Friday (7.00pm-9.00pm)
- **Teen Challenge, Wellingborough** - Drop in for rough sleepers - Rough Sleeping Team attend every Wednesday (1.30pm-3.30pm)
- **HOST day**- Twice a year health event with a range of partners (Change Grow Live, Citizens Advice, Mental Health, Housing Options, Rough Sleeping Team, Hepatitis C and Sexual Health Teams, Stop Smoking service, GP and Supported Accommodation representatives)
- **Wraparound support** – held at CGL Corby – 10.30am-12.30am – S2S, bridge, Rough Sleeping Team

# Rough sleeping pathway

- The flow chart provides an overview of the pathway followed for each rough sleeper supported by the team.

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Following this process ensures that everyone is assessed in line with the homelessness legislation and are supported off the streets where possible



# ‘Everyone In’ initiative

- In March 2020, the Government asked all local authorities to accommodate all known rough sleepers under the “Everyone In” initiative in self-contained accommodation to help protect them and the wider public from the risks of Covid-19.
- We have continued as part of the local rough sleeping offer to accommodate rough sleepers on a discretionary basis (Rough Sleeper Accommodation), including those who would not normally be entitled to assistance under the homelessness legislation.

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The Rough Sleeping Team provide intensive support to rough sleepers accommodated in Rough Sleeper Accommodation and ensure support plans are created based on the individuals needs and goals that they wish to achieve to help them to move on and prevent a return to rough sleeping.

- The team work in partnership with a variety of services to support individuals including, Bridge, Change Grow Live, Mental Health Services, Adult Social Care, Probation, Home Office, and Department for Work and Pensions.



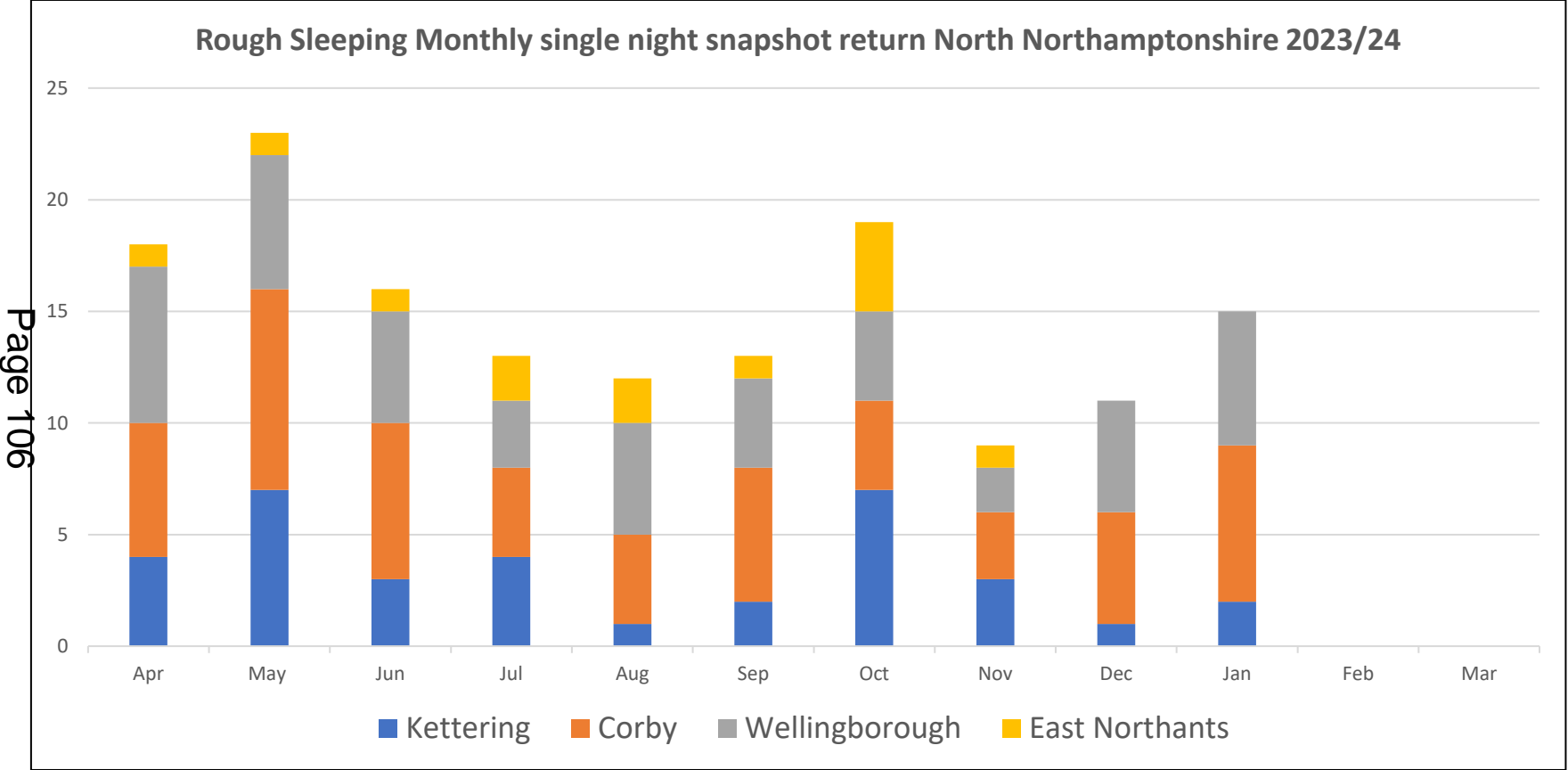


# Supported accommodation

- The support needs of people found sleeping rough are becoming increasingly complex, and the team must ensure that the right move on pathway is secured to meet individuals needs and to prevent a return to rough sleeping.
- Our most entrenched rough sleepers with complex support needs are referred into our RSI funded accommodation managed by Accommodation Concern, and our NGU (Never Give Up) properties which are funded by Rough Sleeping Accommodation Programme (RSAP) another grant the Council successfully secured grant funding for to deliver 10 x 1 bed properties and 2 x Tenancy Support Workers.
- These properties are all one bed dispersed units that are led on the Housing First principles. The individuals are provided with up to 7 hours per week support from their dedicated support workers.



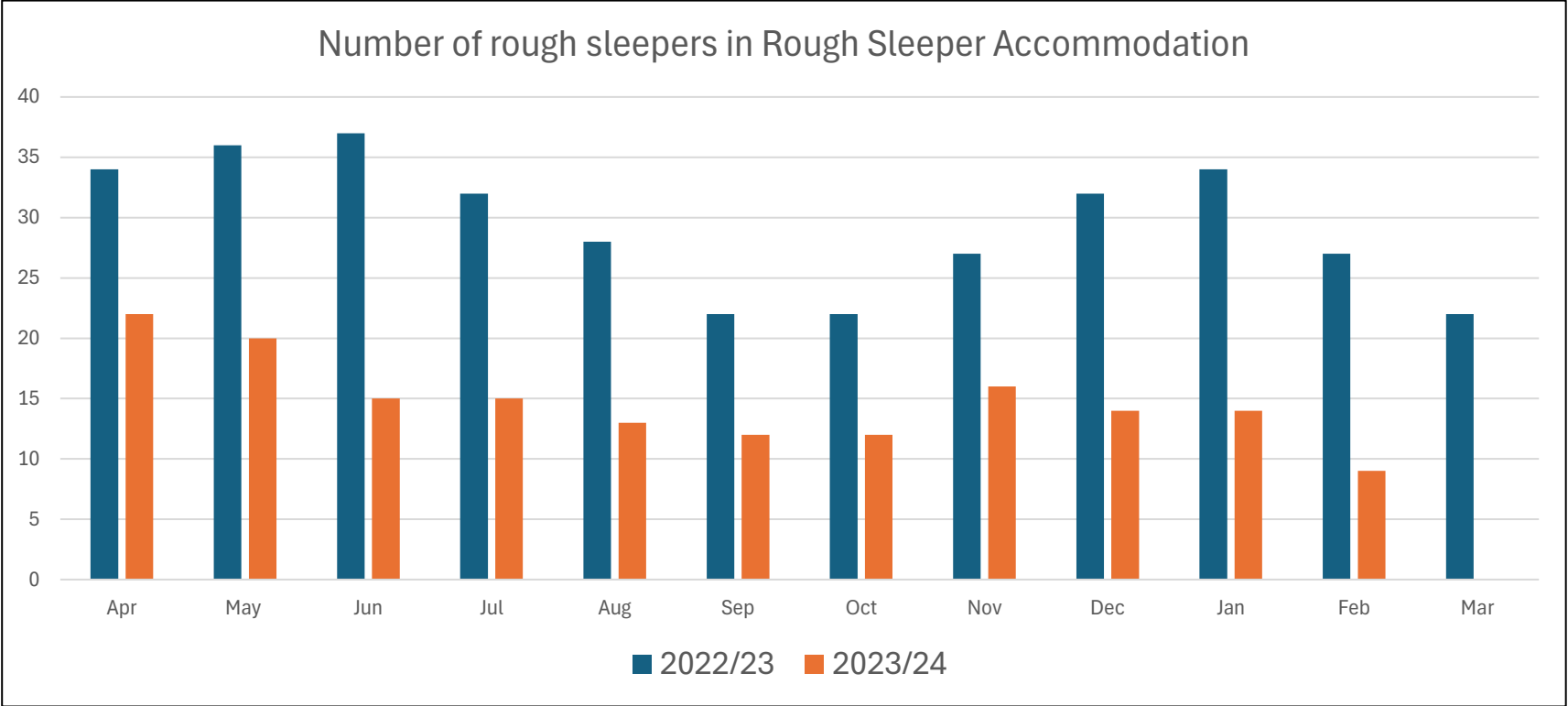
# Rough sleeping data – single night



Snapshot at end of month 2023/24	P1b - Number <u>new</u> to sleeping rough on single night in NN
Apr 23	2
May 23	5
Jun 23	2
Jul 23	4
Aug 23	4
Sep 23	7
Oct 23	5
Nov 23	2
Dec 23	2
Jan 24	4
Feb 24	N/A
Mar 24	N/A

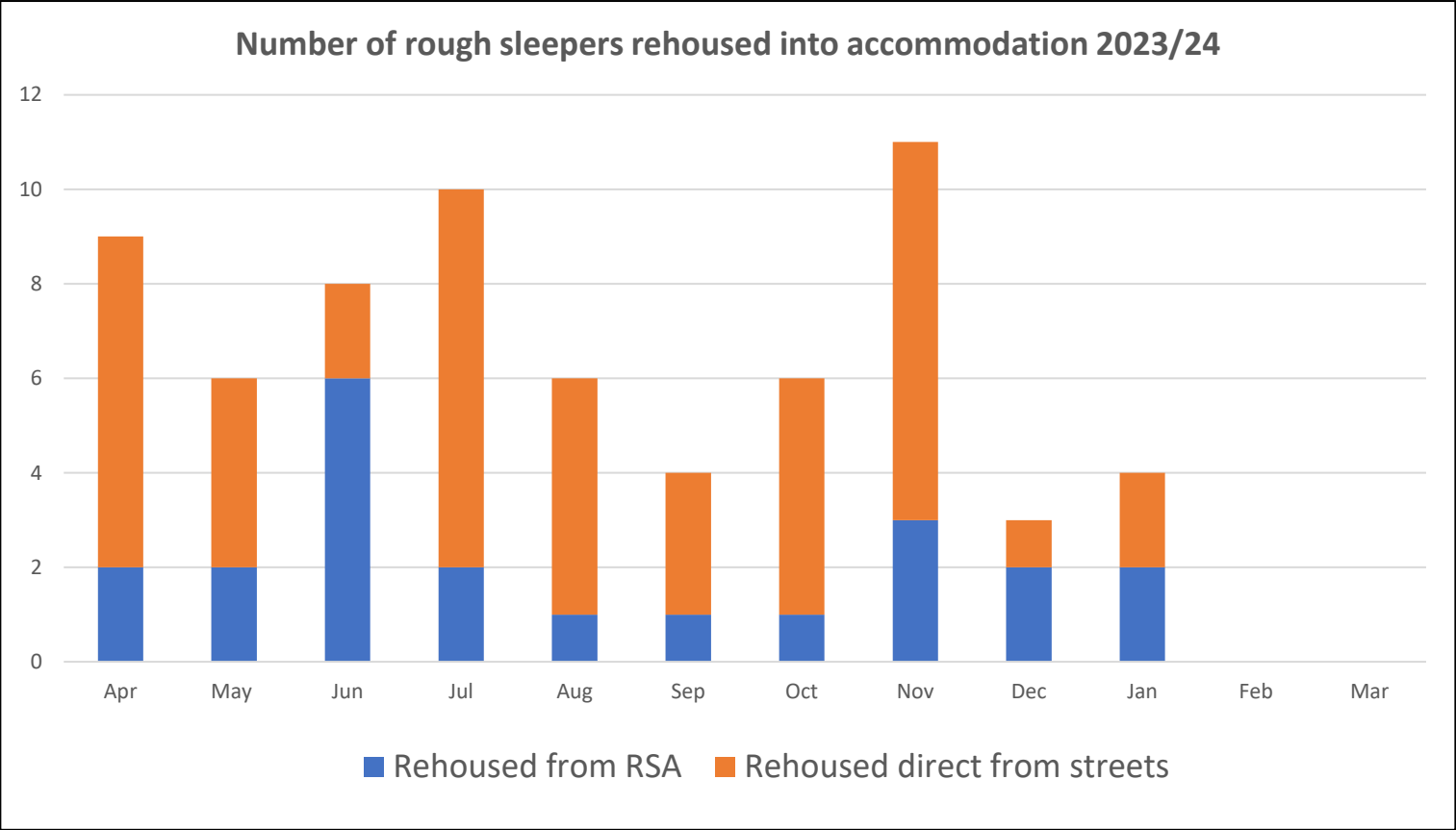


# Rough sleeping data - accommodated



# Rough sleeping data – move on

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Snapshot at end of month 2023/24	Cumulative number of rough sleepers rehoused into accommodation
Apr 23	9
May 23	15
Jun 23	23
Jul 23	33
Aug 23	39
Sep 23	43
Oct 23	49
Nov 23	60
Dec 23	63
Jan 24	67



# Rough sleeping data – long term and returners

Month 2023/24	B1- Total number of people experiencing long term rough sleeping
Apr 23	13
May 23	15
Jun 23	11
Jul 23	13
Aug 23	11
Sep 23	9
Oct 23	6
Nov 23	5
Dec 23	4
Jan 24	5
Feb 24	N/A
Mar 24	N/A

Month 2023/24	NR1- Total number of people returning to rough sleeping
Apr 23	4
May 23	13
Jun 23	6
Jul 23	5
Aug 23	5
Sep 23	4
Oct 23	8
Nov 23	7
Dec 23	6
Jan 24	10
Feb 24	N/A
Mar 24	N/A



# SWEP overview

## What is SWEP?

- Severe Weather Emergency Protocol that the Council has in place is a humanitarian obligation (not a legal duty) to prevent deaths on the streets during periods of severe weather
  - The policy is available on the website, link provided below for reference
  - It provides an extra safety net to those rough sleepers already being supported by or known to the Rough Sleeping Team and allows the team to target resources
- SWEP increases opportunities to engage with entrenched rough sleepers and more difficult to reach groups and provides benefits of extended provision

## What is severe weather?

- No single definition, no longer a 3-night rule and is a common-sense approach
- Extreme cold (zero degrees Celsius or below), 'feels like' temperatures, wind chill/speed, snow/ice under foot, heavy rainfall
- Heat – provision of water and sun cream to those known to be sleeping rough and not ready to accept the help and support to leave the streets, and shelter to be made available in extreme heat



# Triggering of SWEP

**The Rough Sleeping Team coordinate SWEP as they have strong intelligence and support rough sleepers all year round. When triggering SWEP, they will:**

1. Circulate SWEP activation email to internal teams and elected members, external partner organisations and services (including voluntary, community and faith groups).
2. Mobilise the Rough Sleeping Team to ensure known rough sleepers are provided with a further opportunity to be provided with accommodation in light of the severe weather spell and additional outreach is conducted by the team along with responding to any referrals from the public or partners
3. Arrange SWEP Accommodation and record placements and undertake daily communication with internal teams including out of hours staff in relation to all intelligence and placements
4. Ensure those placed in SWEP accommodation are helped to access support and a full housing assessment is completed under homelessness legislation and welfare checks are completed
5. Keep the Met Office weather forecast under daily review and cease SWEP when appropriate and notify relevant persons accordingly when the period of severe weather ends and support rough sleepers to move on from SWEP accommodation

# Eligibility for SWEP

- Genuine, verified rough sleepers and not for everyone that has a housing need
- Regardless of eligibility under homelessness legislation, priority need and intentional homelessness (and local connection)
- No access to safe and suitable indoor shelter
- Agree to the assistance offered by the Council and support providers
- Abide by rules of SWEP Accommodation provider
- Not be too high a risk, where that risk cannot be appropriately managed in accommodation

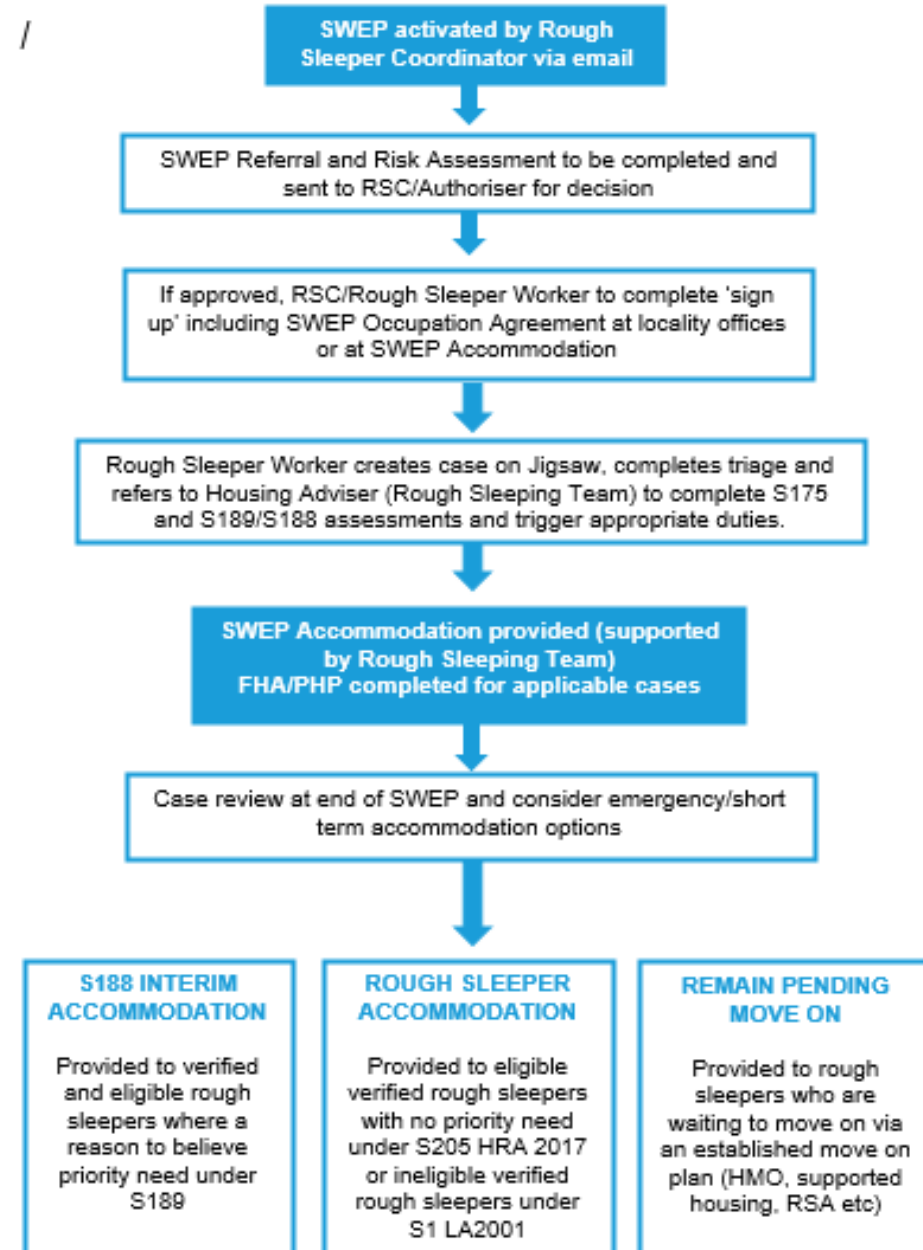




# SWEP process

- The flow chart provides an overview of the process followed for each rough sleeper supported by the team during SWEP.
- Risk assessments and occupation agreements must be completed to ensure safety is always maintained.
- SWEP is then used as an opportunity to engage with individuals and identify health welfare and support needs and accommodation solutions.
- DLUHC support the approach taken by NNC and agree the focus should be on who most needs to be safeguarded during this period.

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# SWEP data

<b>SWEP dates in 2022/23</b>	<b>Number of nights activated</b>	<b>Total number of individuals accommodated</b>	<b>Number not known to Rough Sleeping Team</b>	<b>Number of refusals of SWEP accommodation</b>
7 <sup>th</sup> December 2022	12 nights	37	17	9
16 <sup>th</sup> January 2023	9 nights	21	10	7
6 <sup>th</sup> February 2023	2 nights	11	4	9
7 <sup>TH</sup> March 2023	6 nights	18	7	7

<b>SWEP dates in 2023/24</b>	<b>Number of nights activated</b>	<b>Total number of individuals accommodated</b>	<b>Number not known to Rough Sleeping Team</b>	<b>Number of refusals of SWEP accommodation</b>
29 <sup>th</sup> November 2023	5 nights	8	4	8
8 <sup>th</sup> January 2024	2 nights	12	3	6
15 <sup>th</sup> January 2024	4 nights	15	5	5



# Out of hours

- While the Rough Sleeping Team conduct street outreach sessions late at night, and early in the morning, **they are not contactable out of hours**
- The Council's out of hours service will respond to any reports of rough sleeping (including during SWEP) out side of office hours (evenings and weekends)

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The team's hotline and email address is monitored during office hours only



North  
Northamptonshire  
Council

# Any questions

**Rough Sleeping Team contacts:**

**Phone: 01536 464630**

**Email: [roughsleepingteam@northnorthants.gov.uk](mailto:roughsleepingteam@northnorthants.gov.uk)**

**Evenings and weekends – out of hours number 0300 126 3000**



# **North Northamptonshire Council**

**1 MARCH 2024 TO 30 JUNE 2024**

**Published by: Democratic Services**

**Leader of North Northamptonshire Council: Councillor Jason Smithers**

## INTRODUCTION

This is the North Northamptonshire Council's Forward Plan. It is published pursuant to The Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012. Its purpose is to provide the required 28 days notice of the Council's intention to take 'key decisions' and to hold meetings or parts of meetings in private. It gives advance notice of all the "key decisions" and "exempt decisions" which the Executive or another body or officer so authorised are likely to take over a four month period. The Plan is updated on a rolling monthly basis.

<b>The Members of the Executive are:</b>	
Councillor Jason Smithers	Leader of North Northamptonshire Council
Councillor Helen Howell	Deputy Leader of North Northamptonshire Council Sport, Leisure, Culture and Tourism
Councillor Gill Mercer	Adults, Health and Wellbeing
Councillor Scott Edwards	Children, Families, Education and Skills
Councillor Harriet Pentland	Climate and Green Environment
Councillor Lloyd Bunday	Finance and Transformation
Councillor David Brackenbury	Growth and Regeneration
Councillor Matt Binley	Highways, Travel and Assets
Councillor Mark Rowley	Housing, Communities and Levelling-Up
Councillor David Howes	Rural Communities and Localism

The concept of a "key decision" is intended to capture the most important or significant decisions. "Key decisions" will normally be made at meetings open to the press and public. The press and public will only be excluded from such meetings as and when the Council's Monitoring Officer considers that this is necessary in order to avoid the public disclosure of confidential or exempt information.

The authority has decided that a Key Decision is one which is likely:-

- (a) to result in the authority incurring expenditure of which is, or the making of savings which are, significant; or
- (b) to be significant in terms of its effects on communities living or working in an area comprising two or more electoral wards in the area of the authority."

The Council has decided that significant expenditure or savings are those amounting to above £500,000.

In determining the meaning of "*significant*" for these purposes North Northamptonshire Council will also have regard to any guidance for the time being issued by the Secretary of State in accordance with section 9Q of the Local Government Act 2000.

At times it may be necessary for the North Northamptonshire Council to give consideration to items where the public may be excluded from the meeting. Members of the public are excluded from meetings whenever it is likely that, in the view of the nature of the business to be transacted or the nature of the proceedings that confidential information would be disclosed. This includes exclusion from access to any pertinent documents. Details of the exemption categories can be found in the 'Access to Information Procedure Rules' section in the Council's [Constitution](#). This plan provides advance notice of any items which may be held in private.

Paragraph 5 of the Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012 provides for members of the public to make representations to the Council on why an exempt item should be considered in public, rather than in private. Persons wishing to make such representations and/or obtain further details in respect of any issues referred to in the Plan should contact the undermentioned officer.

The Monitoring Officer may also include in the Forward Plan references to such other decisions, which are to be taken by the Council or any of its Committees or Sub-Committee or officers as they consider appropriate. These will be those decisions that are considered to be significant or sufficiently important and/or sensitive so that it is reasonable for a member of the public to expect it to be recorded and published.

All general questions or queries about the contents of this Forward Plan or about the arrangements for taking key decisions should be raised with David Pope, Democratic Services.

Please email: [democraticservices@northnorthants.gov.uk](mailto:democraticservices@northnorthants.gov.uk)

## March 2024

Subject of the Decision:	Purpose of Report	Decision Maker	Is it a key decision?	Will it contain exempt information? /Reasons for exemption, if any	Consultation undertaken	Anticipated Date of Decision:	Report Author and Executive Lead Member
Budget Forecast Update 2023-24 - Period 10  Page 120	To report any adjustments to the in-year budget	Executive	Yes	No		14 <sup>th</sup> March 2024	Executive Member - Finance and Transformation  Executive Director - Finance & Performance
Capital Programme Update 2023/24	To report any adjustments to the in-year programme	Executive	Yes	No		14 <sup>th</sup> March 2024	Executive Member - Finance and Transformation  Executive Director - Finance & Performance
Annual Inflationary Uplifts Contracted Adult Social Care Providers	To approve the annual uplifts	Executive	Yes	No		14 <sup>th</sup> March 2024	Executive Member - Adults, Health and Wellbeing  Executive



							Director - Adults, Health Partnerships and Housing (DASS)
Post 16 Policy for Home to school transport	Approval of policy document	Executive	Yes	No		14 <sup>th</sup> March 2024	Executive Member - Highways, Travel and Assets  Executive Director - Place and Economy
Adult Social Care (ASC) Strategic Framework	To approve the framework	Executive	Yes	No	No formal but informal within NNC and with appropriate partners.	14 <sup>th</sup> March 2024	Executive Member - Adults, Health and Wellbeing  Executive Director - Adults, Health Partnerships and Housing (DASS)
Children's Services Case Management System (CapitaOne) Contract Extension	To approve the contract extension	Executive	Yes	No		14 <sup>th</sup> March 2024	Executive Member - Children, Families, Education and Skills  Executive Director - Children's Services

Kitchen Food Waste Service Rollout	To approve commencement of the project for Kitchen Food Waste Service Rollout	Executive	Yes	No		14 <sup>th</sup> March 2024	Executive Member - Highways, Travel and Assets  Executive Director - Place and Economy
Sustainable Modes of Travel to School Strategy	To agree to adopt the Sustainable Modes of Travel to School Strategy	Executive	Yes	No		14 <sup>th</sup> March 2024	Executive Member - Children, Families, Education and Skills  Executive Director - Children's Services
Household Support Fund Impact and Mitigation Report	Decision on future funding allocations	Executive	Yes	No		14 <sup>th</sup> March 2024	Executive Member - Adults, Health and Wellbeing  Executive Director - Adults, Health Partnerships and Housing (DASS)
Appointment of Non-Executive Director to Northamptonshire Children's Trust	Approval of appointment of the nominated individual	Executive	Yes	No	Department for Education	14 <sup>th</sup> March 2024	Executive Member - Leader of the Council

							Director of Governance and HR
Update to North Northamptonshire Council Unacceptable Behaviour Policy	Revised NNC Unacceptable Customer Behaviour policy, to be adopted and to replace the version currently published	Executive	Yes	No	Internal policy consultation with staff, key stakeholders and trade unions undertaken and informed policy development	14 <sup>th</sup> March 2024	Executive Member - Finance and Transformation  Director of Governance and HR
North Northamptonshire Council Complaints Remedy Policy 23	Approval sought for Complaints Remedy Policy	Executive	Yes	No	Internal policy consultation with staff, key stakeholders and trade unions undertaken and informed policy development	14 <sup>th</sup> March 2024	Executive Member - Finance and Transformation  Assistant Chief Executive

## April 2024

Subject of the Decision:	Purpose of Report	Decision Maker	Is it a key decision?	Will it contain exempt information? /Reasons for exemption, if any	Consultation undertaken	Anticipated Date of Decision:	Report Author and Executive Lead Member
Budget Forecast 2023-24 - Period 11  Page 124	To report any adjustments to the in-year budget	Executive	Yes	No		18 <sup>th</sup> April 2024	Executive Member - Finance and Transformation  Executive Director - Finance & Performance
Capital Programme Update 2023-24	To report any adjustments to the in-year programme	Executive	Yes	No		18 <sup>th</sup> April 2024	Executive Member - Finance and Transformation  Executive Director - Finance & Performance
Council-Owned Company Governance Arrangements	To approve governance arrangements relating to Council-owned companies	Executive	Yes	No		18 <sup>th</sup> April 2024	Executive Member - Finance and Transformation  Executive

							Director - Finance & Performance
Carbon Management Plan Annual Report	To consider and note the annual report	Executive	Yes	No		18 <sup>th</sup> April 2024	Executive Member - Climate and Green Environment  Executive Director - Place and Economy
Page 125	Kettering Leisure Village Business Case	Executive	Yes	No		18 <sup>th</sup> April 2024	Executive Member - Deputy Leader & Sports, Leisure, Culture and Tourism  Director of Public Health
	Northamptonshire Serious Violence Duty Strategy 2023 to 2025	Executive	Yes	No	Consultation has taken place with the five specified authorities and other stakeholders in preparing the SVD Strategy.	18 <sup>th</sup> April 2024	Executive Member - Housing, Communities and Levelling Up  Director of Public Health
Knights Farm Overage Legal Agreement	To extend the Planning Longstop date of a new	Executive	Yes	Partially exempt; Para 3		18 <sup>th</sup> April 2024	Executive Member - Highways, Travel

	Deed of Variation by one year to April 2025						and Assets Executive Director - Place and Economy
Disposal of Land off Rothwell Road, South Desborough	To approve disposal of the land	Executive	Yes	Partially exempt; Para 3	Public notification carried out under s.123(2A) of the Local Government Act 1972	18 <sup>th</sup> April 2024	Executive Member - Highways, Travel and Assets Executive Director - Place and Economy

## May 2024

Subject of the Decision:	Purpose of Report	Decision Maker	Is it a key decision?	Will it contain exempt information? /Reasons for exemption, if any	Consultation undertaken	Anticipated Date of Decision:	Report Author and Executive Lead Member
Capital Programme Update 2023-24  Page 127	To report any adjustments to the in-year programme	Executive	Yes	No		16 <sup>th</sup> May 2024	Executive Member - Finance and Transformation  Executive Director - Finance & Performance
Capital Outturn Report 2023/24 - Period 12	To report on the Capital Budget on a quarterly basis	Executive	Yes	No		16 <sup>th</sup> May 2024	Executive Member - Finance and Transformation  Executive Director - Finance & Performance
Half Yearly Treasury Management Update	Updates the Council's treasury management and prudential indicators. Updates Council's	Executive	Yes	No		16 <sup>th</sup> May 2024	Executive Member - Finance and Transformation  Executive

	treasury management activities and performance for the second half of the financial year in accordance with the CIPFA's Code of Practice on Treasury Management.						Director - Finance & Performance
Asset Acquisition Policy  Page 128	To consider adopting an NNC policy.	Executive	Yes	No		16 <sup>th</sup> May 2024	Executive Member - Highways, Travel and Assets  Executive Director - Place and Economy



## June 2024

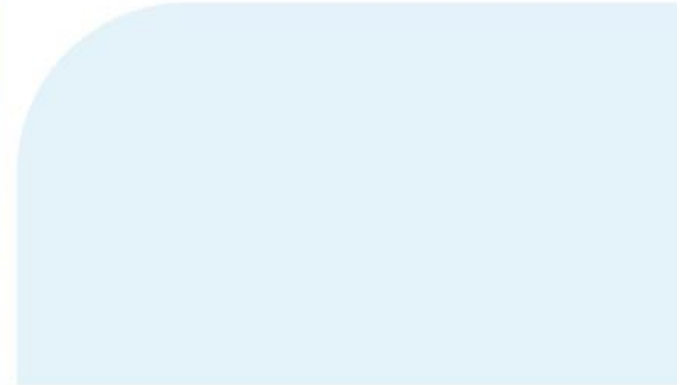
Subject of the Decision:	Purpose of Report	Decision Maker	Is it a key decision?	Will it contain exempt information? /Reasons for exemption, if any	Consultation undertaken	Anticipated Date of Decision:	Report Author and Executive Lead Member
Budget Forecast 2023-24 - Period 12  Page 129	To report any adjustments to the in-year budget	Executive	Yes	No		13 <sup>th</sup> June 2024	Executive Member - Finance and Transformation  Executive Director - Finance & Performance
Capital Programme Update 2023-24	To report any adjustments to the in-year programme	Executive	Yes	No		13 <sup>th</sup> June 2024	Executive Member - Finance and Transformation  Executive Director - Finance & Performance
NNC Homelessness and Rough Sleeping Strategy 2023-2028	To seek the Executive's approval to adopt the proposed	Executive	Yes	No	Initial consultation event was held 21/9/22	13 <sup>th</sup> June 2024	Executive Member - Housing, Communities and

Homelessness and Rough Sleeping Strategy following statutory consultation and subsequent amendments

attended by approx. 120 stakeholders. Feedback from this event was utilised to develop the draft strategy. The draft document will undergo a 6-week formal statutory consultation and additional proactive consultation with service users is planned

Levelling Up  
Assistant Director  
Strategic Housing,  
Development and  
Property Services

# Prosperous Communities Executive Advisory Panel



Forward Plan

# Contents

Page	Description
3	<b>Proposed areas to explore by the EAP</b> <b>Safe and thriving places</b> <ul style="list-style-type: none"><li>• Strengthen the cultural identity of towns, villages and rural communities</li><li>• Help town centres and villages respond to changing trends</li><li>• Attract tourism, visitors and inward investment (considered in Active Communities)</li><li>• Working with local businesses and partners to support the creation of high-quality, better-skilled jobs</li><li>• Improve the standard of new and existing homes and ensure housing supply meets demand</li><li>• Tackle the causes of difficult issues leading to nuisance, crime and anti-social behaviour</li><li>• Maintain our highways infrastructure to keep people moving safely around North Northamptonshire</li><li>• Enable people to travel across North Northamptonshire and beyond</li></ul>
	<b>Proposed attendance by service area experts</b>
5	<b>Profile on a page:</b> Steve Smith – Assistant Director of Highways and Waste
6	<b>Profile on a page:</b> Iain Smith – Assistant Director of Regulatory Services
7	<b>Profile on a page:</b> Rob Harbour – Assistant Director of Growth and Regeneration
8	<b>Profile on a page:</b> Jonathan Waterworth – Assistant Director of Assets and Environment
9	<b>Profile on a page:</b> Evonne Coleman–Thomas – Assistant Director Strategic Housing, Development & Property Services
10	<b>Profile on a page:</b> Kerry Purnell – Assistant Director Communities and Leisure



# Proposed areas to explore

Area	Exec Member	Director	Assistant Director
Affordable Homes	Cllr Mark Rowley	ED – A, HP & H	Assistant Director of Strategic Housing, Development and Property Services
Highways	Cllr Matt Binley	ED – P & E	Assistant Director of Highways and Waste
Social Housing	Cllr Mark Rowley	ED – A, HP & H	Assistant Director of Strategic Housing, Development and Property Services
Housing Strategy	Cllr Mark Rowley	ED – A, HP & H	Assistant Director of Strategic Housing, Development and Property Services
Development	Cllr Mark Rowley/ Cllr Matt Binley	ED – A, HP & H / ED P & E	Assistant Director of Strategic Housing, Development and Property Services Assistant Director of Growth and Regeneration
Regeneration and Neighbourhoods	Cllr Mark Rowley/ Cllr Matt Binley	ED – A, HP & H / ED P & E	Assistant Director of Strategic Housing, Development and Property Services Assistant Director of Growth and Regeneration
Leveling Up	Cllr Mark Rowley	ED – A, HP & H / DPH/ED P & E	Assistant Director of Communities and Leisure
Anti-Social Behaviour/Nuisance Waste	Cllr Mark Rowley	ED – A, HP & H / DPH/ED P & E	Assistant Director of Communities and Leisure
Asset Management and Development	Cllr Matt Binley	ED – P & E	Assistant Director of Assets and Environment



# Forward Plan agreed items

Agenda Item	Verbal/Paper	Assistant Director/Lead	Proposed EAP Date
<b>Item 1:</b> Housing Strategic Framework <b>Item 2:</b> Highways Annual Plan <b>Item 3:</b> Bus Service Improvement Plan 2024 <b>Item 4:</b> Severe Weather Emergency Protocol		ICS Place Director Assistant Director Highways and Waste Executive Director Place & Economy Assistant Director Strategic Housing, Development and Property Services	Friday, 22 March 2024
<b>Item 1:</b> Draft Economic Growth Strategy <b>Item 2: Service presentation – Keyways &amp; Housing Allocations</b> (to inform forward plan) (1 hr) <b>Item 3:</b> Parking Strategy (TBC) <b>Item 4:</b> Bus Service Improvement Plan 2024 Final Draft		Assistant Director Growth & Regeneration Assistant Director Strategic Housing, Development and Property Services  Executive Director Place & Economy Executive Director Place & Economy	Wednesday, 8 May 2024

## Place and Economy

**Steve Smith**

Assistant Director (Interim)  
Highways & Waste

### Summary of Service Area

- Responsible for highway maintenance, including carriageways, footways, drainage, verges and vegetation, street lighting and bridges, litter picking and cleansing and public rights of way.
- Responsible for strategic transport initiatives and policies, including road safety, active travel, public transport, major road schemes, development management and all third party streetworks.
- Responsible for Waste collection and disposal including flytipping and household waste recycling centres.
- Responsible for home to school transport.

### Possible areas for EAP to consider

#### Policies and strategies in development

- Highway Network Management Plan
- Street Lighting Policy
- Local Transport Plan
- Highway Inspection Manual
- HWRC Strategy 2025-2040
- Post 16 Home to School Policy
- Highway Asset Management Policy and Strategy
- Local Cycle and Walking Infrastructure Plans

#### Transformation and change being considered

- Implementation of Government's Simpler Recycling Initiative
- Home to School Transport
- Bus Network Review



**Iain Smith**

Assistant Director Regulatory Services

**Summary of Service Area** - Responsible for ensuring the Council meets its statutory duties in relation to;

- Environmental Health & Licensing including Food safety and sampling, infectious disease control, health and safety of workplaces/events, air quality/permitting, nuisances, contaminated land, pest and stray dog control, licensing of premise and vehicles , animal welfare etc.
- Trading Standards and Bereavement Services including Food Standards, counterfeit goods, rogue traders/scams, consumer protection complaints, burials, crematoria, cremations and maintenance of cemetery grounds.
- Building Control and Local Land Charges including building regulations approvals, dangerous structures, enforcement, maintaining local land charges register and carrying out Local Land charges/Personal Search requests.
- Private Sector Housing including Housing Standards enforcement and complaints, HMO Licensing, Empty Homes, Provision of Disabled Facilities Grants and energy efficiency works in private sector.
- Emergency Planning working with internal/external partners i.e. LRF to assess, plan, mitigate and respond to community and organisational risks to minimise impacts and maintain business continuity.

## Possible areas for EAP to consider

### Policies and strategies in development

- Private Sector Housing Strategy (Part of Wider Cross Tenure Housing Strategy (Public and Private) led on by Evonne Coleman-Thomas)
- Empty Homes Strategy
- Street Trading Policy
- Animal Welfare Policy

### Transformation and change being considered

- Review of options for future delivery of Cremation Services within North Northamptonshire
- Approval and implementation of a revised model of governance for Traveller Liaison Functions
- Project delivery of digitalisation of local land charges data and migration of data to His Majesty's Land Registry
- Implementation of Single Regulatory Services case management system





Rob Harbour  
Assistant Director  
Growth & Regeneration

### Summary of Service Area

- Planning Management & Enforcement including the determination of all planning applications across North Northamptonshire and the investigation and enforcement of breaches of planning control
- Planning Policy including the development of strategic and local planning policies across North Northamptonshire
- Economic Growth including support to local businesses, inward investment, employment and skills
- Regeneration including the development of plans and delivery of projects such as the Corby Towns Fund projects
- Sustainability focused on providing strategic direction on climate change and the progress of the Council and wider North Northamptonshire area towards carbon neutrality

### Possible areas for EAP to consider

#### Policies and strategies in development

- North Northamptonshire Local Plan
- Gypsy & Traveller Local Plan
- Economic Growth Strategy
- Climate Change Strategy

#### Transformation and change being considered

- Transformation of NN Planning Service (overseen by Planning Transformation Board)
- Procurement and implementation of a single case management system for the Planning Service
- Review and redesign of Growth & Regeneration services structure



Jonathan Waterworth

Job title

### Summary of Service Area

- Asset Management – management of the Council's general fund estate (corporate, operational, surplus and investment properties), including leases, disposals and acquisitions.
- Property Operations – covering Facilities Management, compliance & maintenance, and Energy management.
- Capital Projects - provision of a capital project management service for building projects across Directorates
- Environment – Covering Grounds Maintenance of NNC open space and urban green verges, Country Parks, Fleet Management, public car parks and On & Off Street Parking Enforcement,

### Possible areas for EAP to consider

#### Policies and strategies in development

- Asset Strategy: overarching strategy building on existing policies
- Acquisition, & Investment Policies
- NNC Car Parking Strategy
- Building and Fleet strategies as they relate to the Carbon Management Plan
- Local Nature Recovery Strategy

#### Transformation and change being considered

- Workspace Transformation Project (Office Rationalisation)
- Corporate Landlord Project
- Implementation of new single Asset Management IT System (currently being procured)
- Completion of redesign and restructure of Asset & Environment teams



### **Evonne Coleman-Thomas**

Assistant Director  
Strategic Housing, Development and Property Services

#### **Summary of Service Area**

- Responsible for all strategic Housing services, including Housing and Tenancy Services, and Homelessness.
- Responsible for all housing development activity, including acquisitions, new build and redevelopments
- Strategic Lead for all council housing repairs, responsive and capital programmes.

### **Possible areas for EAP to consider**

#### **Policies and strategies in development**

- Housing Strategy
- Homelessness Strategy
- Development Strategy
- Resident Engagement Strategy

#### **Transformation and change being considered**

- Harmonisation of the Housing Revenue Account – to deliver one HRA rather than the current separate Corby and Kettering Neighbourhood Accounts.
- Review of interim structures across the housing service, to ensure we remain agile and fit for purpose.
- Consideration as to management of our own temporary accommodation stock



**Kerry Purnell**

Assistant Director  
Communities and Leisure

### Summary of Service Area

- Culture, Tourism and Heritage, including Chester House Estate, Cornerstone, Discover Northamptonshire Tourism Hub at Rushden Lakes, Corby Heritage Centre, The Greenway, NN events
- Leisure and Active Communities, in-house and commissioned providers across the Leisure estate and active communities, sports, physical activity and play development
- Community Safety, including DA and Sexual Violence
- Communities and Wellbeing, including the A New Sense of Place programme, grant giving, community development, and Refugee Resettlement
- Library Services

### Possible areas for EAP to consider

#### Policies and strategies in development

- County-wide Tourism (Discover Northamptonshire) Strategy, at stakeholder engagement stage
- Leisure Strategic Framework – Active Communities Strategy, Leisure Facilities and Playing Pitch Strategies and future delivery model options- work recently commissioned
- DA and Sexual Violence Commissioning Framework
- Greenway Strategy and locality plans

#### Transformation and change being considered

- CCTV transformation programme (at early scoping stage) Short description of areas responsible for (12 font)
- Future governance options for Chester House Estate
- Full disaggregation of the library service
- *Would the A New Sense of Place programme come to this EAP?*

Image

### Possible areas for EAP to consider

#### **Policies and strategies in development**

- Type here
- Type here
- Type here

#### **Transformation and change being considered**

- Type here
- Type here
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Name  
Job title

#### **Summary of Service Area**

- Type here
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# EAP Feedback Loop:

# Date of meeting

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Item	Feedback given by panel	Exec Member update

# EAP Feedback Loop:

# Date of meeting

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Item	Feedback given by panel	Exec Member update

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